



Invitation to the 2026 Annual General Meeting of Shareholders

GMM Grammy Public Company Limited



Tuesday, April 28, 2026 at 2.00 p.m.

The meeting via electronic media only

according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020),

the Notification of the Ministry of Digital Economy and Society

RE: Standards for Maintaining Security of Meetings

via Electronic Means B.E. 2563 (2020) and other related laws and regulations

(e-AGM)

GMM Grammy Public Company Limited kindly requests for shareholders' and/or proxies' cooperation to study the details about procedures for registration of e-AGM, and prepare identity documents, as well as study the procedures for voting and attending the e-AGM or appointing an independent director of the Company to act as your proxy to vote on your behalf.



Office of Corporate Secretary

02-669-9291 , 02-669-9152



Website

www.gmmgrammy.com

Privacy Notice

For the 2026 Annual General Meeting of GMM Grammy Plc. via Electronic Media only (“e-AGM”)

GMM Grammy Public Company Limited (“Company”) values any personal information of the shareholder(s) and/or proxy (“you”) and acts in compliance with Personal Data Protection Act B.E.2562. The Company would like to inform as follows:

Data Controller information: GMM Grammy Public Company Limited: The contacting details are as appear in the invitation for the Company’s e-AGM.

1. Personal Data: The Company needs to collect your personal data information for the purpose of e-AGM arrangement and e-AGM attendance as follows:

1.1. General Personal Data: Name, Age, Address, Telephone Number, Identification Number, Bank Account, e-mail, Fax number, Shareholder ID, Occupation

In addition, the Company will also take photographs and carry out video recording during the e-AGM.

2. Objectives, Legal basis, and Data Processing: The Company will process the personal data in accordance with the objectives and legal basis as follows:

2.1. Legal basis

- The Company will collect and use your data in item 1.1 for the purpose of calling, arranging, and conducting the e-AGM including verifying your identification and sending any related documents and carrying out any action according to the e-AGM resolutions and the laws as well as carrying out any other activities to comply with the laws and any order of the competent authorities in accordance with Public Limited Companies Act, B. E. 2535, Civil and Commercial Code, the Emergency Decree on Electronic Meeting B.E. 2563 , the Notification of the Ministry of Digital Economy and Society RE: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 and other related laws and regulations.

2.2. Legitimate interest

- The Company will collect and use your data in item 1.1 for the purpose of preparing e-AGM minutes, and keeping evidences of your attendance to the e-AGM as well as for any activity as necessary related to the legitimate interest of Company and other person to the extent that it is within your reasonable expectation.
- The Company will take photograph and record the video during the e-AGM for the use of reporting and publicizing the e-AGM via electronic means and printing. You may appear in the photograph or video recording of the e-AGM but the details of your identity will not be identified.

3. Source of Personal Data: The Company will collect your personal data directly from you and from Thailand Securities Depository Co., Ltd.

4. Personal Data Storage: The Company will keep your personal data so long as necessary for the objectives stated above. However, the Company expects to keep your personal data in item 1.1 for a period of 10 years from the date that the Company receives your data. To comply with their above objectives, upon the lapse of those periods, the Company will destroy your personal data or anonymize such data.

5. Right of Data Owner : Personal data owner has the rights to access and receive the copy of your personal data, to object the collection, use, or disclosure of the data, to correct your personal data, to erase your personal data within the prescribed period, to restrain from using your personal data, to transfer your personal data to another person, and to complain. If you would like to exercise any of your rights, please contact the Company and the Company will consider your request and contact you as soon as possible. If the Company fails to comply with the laws related to personal data protection, you can file a complaint to the Office of the Personal Data Protection Commission.

-Translation-

March 27, 2026

Subject : Invitation to the 2026 Annual General Meeting of Shareholders

To : The shareholders of GMM Grammy Public Company Limited

Enclosures

1. Objectives and rationale of the Board of Directors' opinions to facilitate shareholders' considerations
2. Financial Summary from the Annual Registration Statement / the 2025 Annual Report (Form 56-1 One Report)
3. Profiles of the nominated candidates to replace directors who retired by rotation (3.1 - 3.3)
4. Profiles of the Auditors Nominated as the Auditors of the Company in 2026 (4.1-4.3)
5. Details of the independent directors proposed as proxy holders (in the event that an independent director is appointed as a proxy holder)
6. The Company's Articles of Association concerning the Shareholders' Meeting
7. Documents and evidence that attendees have to identity proofing before joining the 2026 Annual General Meeting of Shareholders and procedure for proxy granting, registration and voting.
8. Guidelines for attending General Meeting of Shareholders via Electronic Media (e-AGM)
9. Form for Submitting Question in Advance for the 2026 AGM
10. QR Code Downloading Procedures for Documents of the 2026 AGM and the Annual Registration Statement /the 2025 Annual Report (Form 56-1 One Report)
11. Three types of Proxy Forms (Form A, B, and C), according to the announcement of Department of Business Development Re: Form of Proxy (No. 5) B.E. 2550 and as amended (It is recommended to use type B).
12. Registration Form for attending the 2026 Annual General Meeting of Shareholders (e-AGM)

Enclosures (Being separated from the Invitation Letter)

- Registration form with barcode

The Board of Directors ("the Board") of GMM Grammy Public Company Limited ("the Company") at its Meeting No.1/2026 convened on February 27, 2026, (the "Board of Directors Meeting") has resolved to invite all shareholders to attend the 2026 Annual General Meeting of Shareholders (the "Shareholders' Meeting" or the "Meeting"), which will be convened on **Tuesday, April 28, 2026, at 2.00 p.m., in the form of an electronic meeting, only ("e-Meeting" or "e-AGM") via the Zoom system, which will be broadcast live from the Auditorium Room, 21st floor of GMM Grammy Place, located at No. 50, Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok, in compliance with the Emergency Decree on Electronic Meeting B.E. 2563 (2020) , the Notification of the Ministry of Digital**

Economy and Society RE: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (2020) and other related laws and regulations, to consider the following agenda items:

Agenda 1 To acknowledge the Company's 2025 operational results and the 2025 Annual Report (Form 56-1 One Report).

The Board's opinion: The Board deemed it appropriate to propose that the Meeting acknowledge the Company's 2025 operational results and the 2025 Annual Registration Statement / Annual Report (Form 56-1 One Report).

Agenda 2 To consider and approve the financial statements for the year ended December 31, 2025

The Board's opinion: The Board proposed to the Meeting to consider and approve the Company's financial statements for the year ended December 31, 2025, which have been audited and signed by the Certified Public Accountant, reviewed by the Audit Committee, and endorsed by the Board of Directors.

Agenda 3 To consider and approve the omission of the appropriation of the 2025 net profit as statutory reserve and the omission of dividend payment from the 2025 operational results.

The Board's opinion: The Board proposed to the Meeting to consider and approve the omission of profit apportionment as a statutory reserve from the 2025 operational results, as the Company's current statutory reserve stands at Baht 81,994,972.90. This amount is equivalent to 10 percent of the registered capital of Baht 819,949,729, which is complete as required by law.

Furthermore, it is proposed to the Meeting to approve the omission of dividend payments from the 2025 operational results. Although the separate financial statements show retained earnings of Baht 3,024.09 million, the Company recorded a net loss of Baht 139.13 million. The Company has utilized the majority of its funds to repay all outstanding loans, invest in business expansion, and ensure sufficient working capital for its operations.

Agenda 4 To consider and approve the appointment of directors in replacement of those who must retire by rotation for the year 2026.

The Board's opinion: (Directors with a conflict of interest in this matter neither attended the meeting nor participated in the consideration of this agenda item.)

In 2026, there are 3 directors who are due to retire by rotation, i.e., (1) Mr. Paiboon Damrongchaitham, (2) Miss Boosaba Daorueng and (3) Mr. Phawit Chitrakorn.

In accordance with the opinion of the Nomination and Remuneration Committee, the Board of Directors (excluding directors with a conflict of interest in the 2026 Annual General Meeting of Shareholders) has meticulously and cautiously reviewed the suitability of the nominees to ensure that their qualifications are well aligned with the Company's business operations. Accordingly, the Board deemed it appropriate to propose that the Meeting consider and approve the re-appointment of the two directors retiring by rotation, namely (1) Mr. Paiboon Damrongchaitham and (2) Miss Boosaba Daorueng, to serve as directors for another term.

This includes proposing the appointment of Mr. Kittisak Chuang-a-roon as an Executive Director and Authorized Director to replace Mr. Phawit Chitrakorn, who term has retired in 2026 and who does not wish to be re-appointed for another term.

In accordance with the composition of directors of GRAMMY, namely;

- (1) Mr. Paiboon Damrongchaitham (proposed to reappoint as a Chairman of the Board, categorized a Non-Executive Director for another term.)
- (2) Miss Boosaba Daorueng (proposed to reappoint as an Vice Chairman of the Board, categorized as an Executive Director and Authorized Director for another term.)
- (3) Mr. Kittisak Chuang-a-roon (proposed to appoint as an Executive Director and Authorized Director to replace Mr. Phawit Chitrakorn)

(Profiles of those 3 candidates are described in Enclosure 3.1 - 3.3)

Agenda 5 **To consider and approve the amendment to the authorized directors who can sign to bind the Company.**

The Board's opinion: The Board (Directors with a conflict of interest in this matter neither attended the meeting nor participated in the consideration of this agenda item.) proposed to the Meeting to approve the amendment to the authorized directors who can sign to bind the Company as follows,

"Miss Boosaba Daorueng or Miss Suwimon Jhungjotikapisit jointly signs with Mr. Kittisak Chuang-a-roon or Mr. Fahmai Damrongchaitham, totaling two persons, and the Company's seal is affixed.", as endorsed by the Nomination and Remuneration Committee and approved by the Board of Directors.

Agenda 6 **To consider and approve the remunerations of the Board of Directors and subcommittees for the year 2026.**

The Board's opinion: The Board proposed that the Meeting to approve the Board of Director and Audit Committee's remuneration for the year 2026 at the amount of Baht 6,650,000, which is the same amounts as the previous year, according to the rules and details set forth. No remuneration shall be paid to other sub-committees. According to the proposal that the Nomination and Remuneration Committee has considered and appropriately screened and the Board of Directors has approved.

Agenda 7 **To consider and approve the appointment of the auditors and the determination of the audit fee for the year 2026.**

The Board's opinion: The Board proposed that the Meeting appoint EY Office Limited as the Company's auditor for the fiscal year ended December 31, 2026, and that any one of the individuals below be responsible for reviewing or audit and provide an opinion on the financial statements of the Company, namely (1) Mrs. Poonnard Paocharoen CPA No.5238 or (2) Ms. Kosum Cha-em CPA No.6011 (3) Ms. Vilailak Laohasrisakul CPA No.6140 (Profiles of the 3 Auditors Nominated as the Auditors of the Company are described in Enclosure 4.1-4.3). In addition, the Meeting is proposed to approve the audit fee of the Company for the year 2026 at the amount of not exceeding Baht 2,340,000, which is a decrease of Baht 150,000 or approximately 6% lower than from the previous year, as proposed by the Audit Committee, which has appropriately screened and approved by the Board of Directors.

Agenda 8 **To consider other matters. (if any)**

The Board's opinion: The Board deemed it appropriate to include this agenda so as to comply with the section 105 of the Public Limited Companies Act B.E.2535 (as amended) specifying that shareholders holding shares amounting not less than one-third of the total number of paid-up shares are qualified to ask the Meeting to consider any matter other than those set out in the invitation letter. Additionally, this agenda is also set for shareholders who wish to ask any further questions or provide any other opinions (if any). However, according to the Principles of Corporate Governance of Listed Company issued by Thai Institute of Directors (IOD) and AGM Checklist of Thai Investors Association, it is not recommended to add any other agendas that are not specified in the invitation letter to the Meeting to approve or vote.

In this regard, the Company specifies the names of shareholders for the rights to attend and vote at the 2026 AGM which shall be recorded on March 20, 2026 (Record Date). The company would like to invite the shareholders to attend the Shareholders' Meeting at the aforementioned date and time at the same time, which the Company will open for registration in the e-AGM (By Inventech Connect system) to attend the 2026 Annual General Meeting of Shareholders (e-AGM) from 12.00 a.m. on Tuesday, April 28, 2026 onwards.

The Company recommends Shareholders and/or Proxy holder to study the conditions and methods of registration procedure, including submitting the request form to attend the Annual General Meeting of Shareholders for the year 2026 via electronic media (e-AGM) (according to Enclosure 12) or alternatively, shareholders may submit a registration request to attend the electronic meeting (e-AGM) and prepare identity verification documents prior to the registration process for receiving individual link to attend the e-AGM and the system access manual, together with study vote casting procedure as detailed in Enclosure 8.

If any shareholder wishes to grant a proxy to another person instead of attending the Meeting in person to vote on shareholders' behalf. Please fill in the details and sign the Proxy Form A or Form B either. (Enclosure 11) to be complete, foreign shareholders which appoints a custodian in Thailand to be a stock depository and keeper, please use one of the Proxy Form A or Form B or Form C (Custodian). (Enclosure 11) with a stamp duty of Baht 20 attached. The Company has provided the Proxy Forms on our website at <https://investor.gmmgrammy.com/en/shareholders-meeting/annual-general-meeting-of-shareholders> , allowing shareholders to download and print the documents at their convenience. However, should any shareholder require a physical copy of the Proxy Form, please submit a request to the Corporate Secretary via email at cs@gmmgrammy.com at least 14 days prior to the meeting. The Company will then arrange to send the physical Proxy Form to you accordingly. Shareholders can read more details about how to appoint a proxy in Enclosure 7. Alternatively, shareholders who wish to appoint a proxy via electronic means (e-Proxy) may study from the 'Manual for Electronic Proxy Submission.' Detailed procedures and guidelines for attending the Electronic Meeting (e-AGM) are provided in Enclosure 8.

In the event that shareholders are unable to attend the meeting, able to grant a proxy to the Company's independent directors (Enclosure 5) instead of attending the Meeting in person to vote on shareholders' behalf according to the proxy form by sending a proxy that shows the desire to vote (Recommend to use the Proxy Form B (Enclosure 11). To do so, please complete the Proxy Form B and give all vote instructions, and submit it along with accompanying documents for proxy appointment to the Company by April 20, 2026. (Please study the details of documents and evidence that attendees have to identity proof before joining the 2026 AGM and procedure for proxy granting, registration and voting in Enclosure 7).

For shareholders to receive the greatest benefit at the Meeting and fully protect the rights as a shareholder, should you have any queries that you would like the Company to clarify on any agenda, you can send the questions prior to the Meeting, please sending Form for Submitting Question in Advance for the 2026 AGM (Enclosure 9) to the company secretary via email : cs@gmmgrammy.com or send to the Company Secretary, GMM Grammy Public Company Limited, 41st Floor, GMM Grammy Place, Sukhumvit 21 Road (Asoke), Khlongtoeinuea, Wattana, Bangkok 10110 within April 20, 2026, or any shareholder who wishes to obtain a hard copy of the Annual Registration Statement /the 2025 Annual Report (Form 56-1 One Report) , please contact **Office of Corporate Secretary or Investor Relation**.

To provide the shareholders' convenience in accessing the above information, the entire set of documents related to the Invitation of the 2026 Annual General Meeting of Shareholders, together with the proxy forms and all related documents , including downloading documents on the Company's website (www.gmmgrammy.com), both in Thai and English, **March 27, 2026, onwards**. The 2025 annual registration statement / Annual Report (Form 56-1 One Report) shall be publicized on the Company's website prior to the meeting date, not less than 21 days.

Yours Faithfully,



(Mr. Paiboon Damrongchaitham)

Chairman of the Board

By resolution of the Board

For information regarding the Shareholders' Meeting, please contact:

Office of Corporate Secretary Tel. (+662) 669 9291 / (+662) 669 9152 Email: cs@gmmgrammy.com

**Objectives and rationale of the Board of Directors' opinions
to facilitate shareholders' considerations.**

Agenda 1 To acknowledge the Company's 2025 operational results and the 2025 Annual Report (Form 56-1 One Report).

The report by the Board and management with respect to the Company's business performance for the year 2025 ended December 31, 2025, has been produced portraying the operational results of the Company during 2025. The Board, having considered and deemed it correct and sufficient. Therefore, The Board was a resolution to approve and proposes that the Meeting acknowledge the Company's business performance during 2025 and as contained in the Annual Registration Statement /the 2025 Annual Report (Form 56-1 One Report). The shareholders can download from the QR Code appearing on the "Form of the Meeting notification with QR code for downloading meeting documents, which was delivered to the shareholders together with this Invitation Letter.

Required Resolution:

This agenda does not require any vote, as this is to inform the Meeting for acknowledgment.

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Agenda 2 To consider and approve the financial statements for the year ended December 31, 2025.

In accordance with Section 112 of the Public Limited Companies Act B.E.2535 (and as amended), the Company has to prepare the latest Statement of Financial Position and the Income Statement as at the end of the Company's fiscal year, to be presented and approved at the Annual General Meeting.

The Board of Directors therefore resolved to approve and deem it appropriate to proposes that the Meeting to approve the Company's Financial Statement (which comprise the consolidated statement of financial position as at December 31, 2025, and the related consolidated statements of income, comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information, and have also audited the separate financial statements of the Company.) for the year as of December 31, 2025, had been reviewed by the Board and the Audit Committee, having considered and deemed them correct, complete and sufficient pursuant to the generally accepted accounting standards, and was duly audited and certified by auditors from **EY Office Limited**, who is the auditor of the Company. Details from the Financial Statement as of December 31, 2025, appear in the Annual Registration Statement /the 2025 Annual Report (Form 56-1 One Report) page. 224-317. and a printed summary of key financial information from the 2025 Annual Report is also attached to this Invitation Letter (Enclosure 2)

Required Resolution:

According to the Company's Articles of Association, a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

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Agenda 3 To consider and approve the omission of the appropriation of the 2025 net profit as statutory reserve and the omission of dividend payment from the 2025 operational results.

According to Section 116 of the Public Limited Companies Act B.E.2535 (and as amended) and the Company's Articles of Association, Clause 38 which stated: "The Company has to allocate not less than 5% of annual net profits as statutory reserves, net of accumulated losses (if any), until the value of statutory reserves is not less than 10% of registered capital unless the Company has another rule or regulation that otherwise specifies a higher reserve."

The Company has a policy to pay dividends to shareholders at a rate of not less than 40% of the net profit after corporate income tax each year, based on the Separate Company's Financial Statements. According to Section 115 of the Public Limited Companies Act and Article 37 of the Company's Articles of Association, it is stipulated that: 'No dividend shall be paid out of any type of funds other than profits. In the event that the Company still has an accumulated loss, no dividend shall be paid. The Board of Directors may pay interim dividends to the shareholders from time to time if it is deemed that the Company has sufficient profits to do so, and such payment shall be reported to the next shareholders' meeting.'

In this regard, according to the resolution of the 2025 Annual General Meeting of Shareholders held on April 29, 2025, it was approved that the Company allocate net profit to the statutory reserve for the fiscal year 2024 (ended December 31, 2024) based on the Separate Financial Statements, in the total amount of Baht 54,920,386. As a result, the statutory reserve as of December 31, 2024, amounted to Baht 81,994,973, representing 10% of the registered capital. Therefore, the Company has fully satisfied the statutory reserve requirement as prescribed by law. Currently, the Company's registered capital stands at Baht 819,949,729."

From the 2025 operational results. The Company had a net loss of Baht 139.13 million and retained earnings of Baht 3,024.09 million in the separate financial statements ending on December 31, 2025, respectively. Although, which indicates a substantial profit, but the Company has utilized the majority of these funds to repay all outstanding loans, as well as to invest in additional growth businesses, and to ensure the Company has sufficient working capital for the Company's business.

Therefore, the Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the omission of the appropriation of the 2025 net profit as statutory reserve and the omission of dividend payment from the 2025 operational results.

Details comparing the past 3 years for the dividend payments are shown as follows:

Details of dividend payment	The separate financial statements		
	2025	2024	2023
The separate financial statements			
Net Profits/(Loss):Million Baht	(139.1)	2,660.7	361.80
Retained Earnings/(Deficit):Million Baht	3,024.1	3,163.2	554.76
Earnings /(Loss) per Share:Baht	(0.17)	3.24	0.44
Rate of Dividend Payment			
- Interim dividends payment (Baht per share)	-	-	-
- Annual Dividend Payment (Baht/Share)	None	-	-
Total Dividends Payment (Baht per Share)			
Number of Shares (Million Share)	819.9	819.9	819.9
Total Dividend Payouts (Million Baht)	-	-	-
Dividend Payout Ratio (%)	-	-	-

Required Resolution:

According to the Company's Articles of Association, a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

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Agenda 4 To approve the appointment of directors in place of those who are due to retire by rotation for the year 2026.

Pursuant to the Public Act and Clause 14 of the Company's Articles of Association, one-third of all directors shall be retired by rotation each year. At this 2026 Annual General Meeting of Shareholders, there are 3 directors (from 9 directors) due to retire by rotation, namely:

Name	Position in the Board	Position in the Sub-Committees
1. Mr. Paiboon Damrongchaitham	Chairman of the Board (Non-Executive Director)	-
2. Miss Boosaba Daorueng	Vice Chairman of the Board (Executive Director) (Authorized Director)	<ul style="list-style-type: none"> • Chairman of the Corporate Governance, Business Ethics and Sustainability Committee • Chairman of the Risk Management Committee • Chairman of the Group Executive Committee
3. Mr. Phawit Chitrakorn ¹	Non-Executive Director (Authorized Director)	<ul style="list-style-type: none"> • Member of the Corporate Governance, Business Ethics and Sustainability Committee • Member of the Group Executive Committee • Member of the Risk Management Committee

Note: ¹ Mr. Phawit Chitrakorn vacated his position as one of the Company's top four executives, effective from January 1, 2026, onwards. This was in accordance with the resolution of the Board of Directors Meeting No. 7/2025, held on December 8, 2025, which approved the organizational restructuring and the notification of changes to the list of executives to the Office of the SEC and the SET. However, he continues to serve as the Chief Executive Officer of GMM Music Co., Ltd. (an executive of the Company's subsidiary).

With respect to the Company's Good Corporate Governance Policy, the shareholders were given the opportunity to nominate the names of qualified persons for being considered to be elected as directors in advance for the 2026 Annual General Meeting of Shareholders via the Company's website www.gmmgrammy.com, from September 9, 2025, to December 9, 2025. However, no shareholder nominated the qualified persons to the Company.

Nonetheless, the Company received a letter dated February 18, 2026, from Mr. Phawit Chitrakorn, as a director who due to retire by rotation at this Meeting, stated their intention not to be considered for a renewal of directorship term, and therefore would like not to renew his term at the 2026 Annual General Meeting of Shareholders.

Hence, The Nomination and Remuneration Committee (the "NRC") and the Board of Directors (the "Board") at the Meeting No.1/2025 held on February 26, 2029 (Directors with a conflict of interest in this matter neither attended the meeting nor participated in the consideration of this agenda), had deliberately more details on the qualifications of directors in detail, taking into account the individual directors' qualifications in various aspects based on the best interest of the Company under the policy, criteria and nomination process of the Company (Details appear in the Annual Registration Statement / the 2025 Annual Report (Form 56-1 One Report) under the heading "Policy and Guideline Relating to the Board of Directors > 6. Nomination and Remuneration of Directors and Executives > Nomination and

Appointment of Company Directors " Page 121-126), Therefore, the resolution was passed to propose to the Annual General Meeting of Shareholders to consider and approve the reappointment of two directors who have completed their term, namely;

Director No. (1) Mr. Paiboon Damrongchaitham proposed to reappoint as a Chairman of the Board, categorized a Non-Executive Director.

Director No. (2) Miss Boosaba Daorueng proposed to reappoint as a Vice Chairman of the Board, categorized as an Executive Director and Authorized Director.

The Board of Directors considers it appropriate to propose the re-appointment of the director for another term. This is because the candidate possesses all the qualifications required by the Public Limited Companies Act and relevant regulatory authorities. The candidate is highly qualified, with extensive knowledge, competence, and valuable experience that aligns with the Company's business operations. Furthermore, the candidate possesses a broad vision and has demonstrated excellent performance as a director. Throughout the past tenure, the candidate has consistently provided significant contributions and support to the Board of Directors, which has been highly beneficial to the Company's success.

In addition, the Nomination and Remuneration Committee and the Board of Directors have recruited and selected qualified candidates who meets the Company's director qualifications and qualifications and complies with the Company's selection process. It is proposed that the Meeting consider and approve the appointment of an Executive Director to replace the director retiring by rotation (Director No. (3) Mr. Phawit Chitrakorn). Accordingly, it is proposed to appoint Mr. Kittisak Chuang-a-roon, an executive of the Company currently serving as the Chief Operating Officer (COO), as an Executive Director and Authorized Director (with authority to sign and bind the Company), replacing Mr. Phawit Chitrakorn, who is retiring by rotation in 2026 and has expressed his intention not to seek re-appointment for another term.

In accordance with the composition of directors of GRAMMY, namely.

- (1) Mr. Paiboon Damrongchaitham (proposed to reappoint as a Chairman of the Board, categorized a Non-Executive Director for another term.)
- (2) Miss Boosaba Daorueng proposed to reappoint as a Vice Chairman of the Board, categorized as an Executive Director and Authorized Director for another term.)
- (3) Mr. Kittisak Chuang-a-roon (proposed to appoint as an Executive Director and Authorized Director to replace Mr. Phawit Chitrakorn)

Therefore, the Board of Directors (excluding directors with a conflict of interest in this agenda item) has carefully considered and scrutinized the suitability of the nominees to ensure they have passed the Company's established selection process and possess qualifications in accordance with relevant regulations. The candidates are deemed suitable for the Company's business operations and the roles and responsibilities of the two directors retiring by rotation, as well as the one candidate proposed as a new director to replace the director who does not wish to seek re-election, while considering the Company's best interests. In accordance with the recommendation of the Nomination and Remuneration Committee, the Board resolved to propose that the Annual General Meeting of Shareholders consider and approve the appointment of the three candidates as the Company's directors on an individual basis, as follows:

Agenda 4.1 To Consider and approve the appointment of Mr. Paiboon Damrongchaitham, as a Chairman of the Board, categorized a Non-Executive Director for another term.

Agenda 4.2 To Consider and approve the appointment of Miss Boosaba Daorueng as a Vice Chairman of the Board, categorized as an Executive Director and Authorized Director for another term.

Agenda 4.3 To Consider and approve the appointment of Mr. Kittisak Chuang-a-roon as a new Executive Director and Authorized Director .

The profiles and relevant information of the candidates nominated for appointments as directors on this Meeting are provided in Enclosure 3.1 - 3.3.

Required Resolution:

A resolution for electing directors can be passed according to the method and procedure as stated in Clause 13 of the Company's Articles of Association (Enclosure 6) and a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

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Agenda 5 To consider and approve the amendment to the authorized directors who can sign to bind the Company.

Following the resolution in Agenda 4 , it is proposed that the Meeting consider and approve the appointment of Mr. Kittisak Chuang-a-roon, (Acting) Chief Operating Officer, as an Executive Director and Authorized Director, replacing Mr. Phawit Chittrakorn. Accordingly, the Board of Directors (excluding directors with a conflict of interest who neither attended the meeting nor participated in the consideration of this agenda) has resolved to propose that the Meeting consider and approve the amendment to the names and the authority of the directors authorized to sign and bind the Company, as follows:

Current Authority Directors:

"Miss Boosaba Daorueng or Miss Suwimon Jhungjotikapisit to jointly signs with **Mr. Phawit Chittrakorn** or Mr. Fahmai Damrongchaitham, totaling two directors, and the Company's seal is affixed "

Proposed Amended Authority Directors:

"Miss Boosaba Daorueng or Miss Suwimon Jhungjotikapisit jointly signs with **Mr. Kittisak Chuang-a-roon** or Mr. Fahmai Damrongchaitham, totaling two directors, and the Company's seal is affixed "

In addition, it is proposed that the meeting approve the authorization of any person designated by the Board of Directors to perform the registration of the amendment to the names and authority of the authorized directors with the Department of Business Development, Ministry of Commerce. Such person shall have the power to amend or add any statements, or take any necessary actions, in accordance with the Registrar's orders.

Required Resolution:

This resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

Agenda 6 To approve the remunerations of the Board of Directors and subcommittees for the year 2026.

Pursuant to Clause 26 of the Company’s Articles of Association that “The Company shall pay the following compensation to the directors: (1) Annual bonus for the position of the Company’s director. (2) Salary, bonus in the case that any director being employed by the Company. (3) Compensation under the business contract between the Company and a director or any compensation in order to acquire the Company’s normal commercial interest.”

For the 2025 Annual General Meeting of Shareholders, the NRC and the Board considered the Board’s remuneration and the Sub-Committees’ remuneration for the year 2026 according to the Company’s the guidelines and procedures by considering various factors in support of their determination, including the scope of responsibilities, contributions, the work performance of the Company’s directors, business expansion, a comparison with other companies in the same industry and similar nature of the business, as well as the report of the 2024 Survey on Directors’ Remuneration of Listed Companies in the Stock Exchange of Thailand conducted by Thai Institution of Directors (IOD). It was apparent that the Company’s Board of Directors’ and Audit Committee’s remuneration was not different from the overall market average rate. Therefore, the Board of Director was deemed appropriate to propose to approve to the Meeting as the followings:

1) The Board of Directors and Audit Committee’s Remuneration

It was deemed appropriate to propose the Meeting to approve the Board of Directors and Audit Committee’s remuneration for the year 2026 as follows:

1.1) Monetary Remuneration

It was deemed appropriate to approve the Board of Directors and Audit Committee’s remuneration totaling at the amount of Baht 6,650,000 (Six million six hundred and fifty thousand baht), which is the same amount as the previous year, comprising of the monthly remuneration, the meeting allowance (being paid to a director who attends the meeting only) and annual bonus, as detailed below:

(Unit: Baht/year)

Committee	2026 (Proposed)	2025	2024
The Board of Directors	Total proposed remuneration not exceeding Baht 6,650,000	Total remuneration not exceeding Baht 6,650,000	Total remuneration not exceeding Baht 6,650,000
Audit Committee			

1.2) Non-Monetary Remuneration / Other Benefits

Directors and Officers Liability Insurance (D&O) with a coverage limits not exceeding Baht 300 million, providing coverage for the directors and executives of the Company and its subsidiaries.

Non-Monetary Remuneration / Other Benefits	2026 (Proposed)	2025
Directors and Officers Liability Insurance (D&O)	Coverage limits not exceeding Baht 300 million	Coverage limits not exceeding Baht 300 million

2) The Board of Directors' Remuneration Criteria

- **Monthly Remuneration pay to the Board of Directors.**

Committee	Position	Monthly Remuneration (baht / person / month)		
		2026 (Proposed)	2025	2024
The Board of Directors	Chairman of the Board	50,000	50,000	50,000
	Independent Director	20,000	20,000	20,000
	Non-Executive Director	20,000	20,000	20,000
	Executive Director *	- None -	- None -	- None -

Remarks: * The Executive Director receives salary from being an employee of the Company.

- **Meeting Allowance** (Being paid to a director who attends the meeting only)

Committee	Position	Meeting Allowance (baht / person / time)		
		2026 (Proposed)	2025	2024
The Board of Directors	Chairman of the Board	20,000	20,000	20,000
	Independent Director	20,000	20,000	20,000
	Non-Executive Director	20,000	20,000	20,000
	Executive Director *	- None -	- None -	- None -

Remarks: * The Executive Director receives salary from being an employee of the Company.

- **Annual Bonus**

The 2026 Annual Bonus will be paid from the rest of the remuneration of the Board of Directors and Audit Committee, after deducting the monthly remuneration and meeting allowances paid to the Company's directors and the Audit Committee. The Annual Bonus will be calculated in proportion to the number of attendances at the Board of Directors Meeting of each director. The Chairman of the Board will receive twice of his attendance. Independent Director, Executive Director and Non-Executive Director will receive one time of their attendance. The Chairman of the Nomination and Remuneration Committee is responsible for approving the appropriation of such Annual Bonus.

3) The Sub-Committees' Remuneration

It was deemed appropriate to propose the Meeting to approve the Sub-Committees' remuneration which was appointed by the Board as follows:

- intentionally left blank -

The Audit Committee

The Audit Committee's Remuneration Criteria as follows:

- **Monthly Remuneration pay to the Audit Committee.**

Committee	Position	Monthly Remuneration (baht / person / month)		
		2026 (Proposed)	2025	2024
The Audit Committee	Chairman of the Audit Committee	30,000	30,000	30,000
	Member of the Audit Committee	10,000	10,000	10,000

- **Meeting Allowance** (Being paid to a member who attends the meeting only)

Committee	Position	Meeting Allowance (baht/person/time)		
		2026 (Proposed)	2025	2024
The Audit Committee	Chairman of the Audit Committee	20,000	20,000	20,000
	Member of the Audit Committee	20,000	20,000	20,000

- **Non-Monetary Remuneration / Other Benefits**

- None -

Other Sub-Committees

Other sub-committees, namely the Nomination and Remuneration Committee, the Risk Management Committee, the Corporate Governance, Ethics and Sustainability Committee, and the Group Executive Committee received no remuneration.

The Board of Directors and the Audit Committee's remuneration payment in 2025 (by individuals)

In 2025, the Company compensated the Board of Directors and the Audit Committee in a total of Baht 6,650,000, which is equal to the amount approved by the 2025 Annual General Meeting of Shareholders. Details on remuneration for each director in 2025 are as follows:

Name	Title	Remuneration for the Board of Directors (BOD)			Remuneration for the Audit Committee (AC)		Non-monetary	Total Remuneration (BOD+AC) 2025 (Baht)
		Meeting Allowance 2025	Monthly Remuneration 2025	Director's annual gratuity 2025	Meeting Allowance 2025	Monthly Remuneration 2025		
		(Baht)	(Baht)	(Baht)	(Baht)	(Baht)		
1. Mr. Paiboon Damrongchaitham	Chairman	140,000	600,000	615,722.08	-	-	-Provided-*	1,355,722.08

Name	Title	Remuneration for the Board of Directors (BOD)			Remuneration for the Audit Committee (AC)		Non-monetary	Total Remuneration (BOD+AC) 2025 (Baht)
		Meeting Allowance 2025	Monthly Remuneration 2025	Director's annual gratuity 2025	Meeting Allowance 2025	Monthly Remuneration 2025		
		(Baht)	(Baht)	(Baht)	(Baht)	(Baht)		
2. Mr. Vithit Leenutaphong ¹	Chairman of the Audit Committee+ Independent Director	120,000	160,000	263,880.89	80,000.00	240,000	-Provided-*	863,880.89
3. Mrs. Nidcha Jirametthanakij ²	Member of the Audit Committee+ Independent Director	120,000	160,000	263,880.89	80,000	80,000	-Provided-*	703,880.89
4. Mr. Nattavudh Pungcharoenpong ³	Independent Director	-	15,483.87	-	-	-	-Provided-*	15,483.87
5. Mr. Sunyaluck Chaikajornwat	Member of the Audit Committee+ Independent Director	140,000	240,000	307,861.04	140,000	120,000	-Provided-*	947,861.04
6. Miss Suwimon Jhungjotikapisit	Non-Executive Director	140,000	240,000	307,861.04	-	-	-Provided-*	687,861.04
7. Miss Boosaba Daorueng	Director / Executive Director	-	-	307,861.04	-	-	-Provided-*	307,861.04
8. Mr. Phawit Chitrakorn	Director / Executive Director	-	-	263,880.89	-	-	-Provided-*	263,880.89
9. Mr. Fahmai Damrongchaitam	Director / Executive Director	-	-	307,861.04	-	-	-Provided-*	307,861.04
Dr. Naris Chaiyasoot ¹	Chairman of the Audit Committee+ Independent Director	20,000	80,000	43,980.15	60,000	120,000	-Provided-*	323,980.15
Mr. Chanitr Charnchainarong ²	Member of the Audit Committee+ Independent Director	20,000	80,000	43,980.15	60,000	40,000	-Provided-*	243,980.15
Mr. Thana Thienachariya ³	Member of the Audit Committee+ Independent Director	60,000	223,870.97	131,940.45	100,000	111,935.4	-Provided-*	627,746.90
Total Remuneration (Baht)		760,000.00	1,799,354.84	2,858,709.68	520,000.00	711,935.48	None	6,650,000

Note: Additional Information and Changes During the Year 2025

- ¹¹ Mr. Vithit Leenutaphong was appointed as an Independent Director and Chairman of the Audit Committee, replacing Dr. Naris Chaikasoot, who completed his term. This appointment was in accordance with the resolution of the 2025 AGM held on April 29, 2025.
- ¹² Mrs. Nidcha Jirametthanakij was appointed as an Independent Director and a member of the Audit Committee, replacing Mr. Chanitr Charnchainarong, who completed his term. This appointment was in accordance with the resolution of the 2025 AGM held on April 29, 2025.
- ¹³ Mr. Nattavudh Pungcharoenpong was appointed as an Independent Director, replacing Mr. Thana Thienachariya, who resigned from his position as a Director and member of all Sub-Committees due to other pressing engagements that prevented him from performing his duties. This appointment was effective from December 7, 2025, in accordance with the resolution of the Board of Directors Meeting No. 7/2025, held on December 8, 2025.

Non-monetary Remuneration for 2025: -Provided-*

* Non-monetary remuneration and other benefits provided in 2025 include Directors and Officers Liability Insurance (D&O Insurance) with a coverage limit of THB 300 million. This policy provides coverage for the Directors and Executive Officers of the Company and its subsidiaries.

Required Resolution:

According to Section 90 of the Public Act, a resolution under this agenda can be passed with a vote of not less than two-thirds (2/3) of the total votes of the shareholders attending the meeting.

.....

Agenda 7 To approve the appointment of the auditors and the determination of the audit fee for the year 2026.

Pursuant to the Public Act, shareholders are responsible for the appointment of the Company’s auditors and its annual audit fee. Under the Notice of the Capital Market Board No. Tor Chor. 75/2561 (No.14) Re: Rules, conditions, and procedures for information disclosure relating to the financial condition and operating results of issuing companies on “Auditor Rotation” who key points can be summarized as follows: “Listed companies must ensure the rotation of its auditor. In case the auditor has reviewed and/or audited and commented on the financial statements of the Company for seven consecutive accounting periods, whether consecutive or not, the company will be able to appoint the above auditor at least after the end of the next five accounting periods.”

For the 2026 Annual General Meeting of Shareholders, after due consideration by the Board, with a consent from the Audit Committee, it was deemed appropriate to re-elect **EY Office Limited (“EY”)**, the Company’s auditor since 1995 (31 years) and is certified by the Office of Securities and Exchange Commission, as the auditor of the Company for the fiscal year ending December 31, 2026. That was because of their excellent working standard, independence and satisfied performance during the past years. The Meeting was proposed to appoint any one of the individuals below to be responsible for reviewing, audit, and provide an opinion on the financial statements of the Company:

The Company’s Auditors:

1. Mrs. Poonnard Paچارoen (certified in the Company’s financial statements in 2024-2025 (2 years))	C.P.A. Registration No. 5238, or
2. Ms. Kosum Cha-em (never certify in the Company’s financial statements)	C.P.A. Registration No. 6011, or

3.Ms.Vilailak Laohasrisakul (never certify in the Company's financial statements)	C.P.A. Registration No. 6140
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If the aforementioned auditors are unable to perform their duties, EY will replace the person with another auditor from its firm to conduct the audit works and give an opinion on the financial statements of the Company and its subsidiaries in their place. The auditors who certify the financial statements have no relationship in any circumstances and have neither conflict of interest with the Company and its subsidiaries nor the management, major shareholders or any related persons of the aforementioned. Profiles and related information of the nominated auditors as the auditors of the Company for the year 2026 are delivered to the Company's shareholders together with this invitation to the 2026 Annual General Meeting of Shareholders according to Enclosure 4.1-4.3.

In addition, EY's auditor who is the auditor of the subsidiary under the same auditing firm are as follows:

The Company's subsidiaries' Auditors:

1. Mrs. Poonnard Paucharoen (certified in the Company's financial statements in 2024-2025 (2 years))	C.P.A. Registration No. 5238, or
2. Ms. Kosum Cha-em (never certify in the Company's financial statements)	C.P.A. Registration No. 6011, or
3.Ms.Vilailak Laohasrisakul (never certify in the Company's financial statements)	C.P.A. Registration No. 6140

In this regard, the Company has several subsidiaries, some of which utilize the same auditor as the Company, while others utilize different auditors. The Board of Directors will ensure that the financial statements of all subsidiaries are prepared and finalized within the statutory timeframes.

The Audit Fee

The Board with the consent from the Audit Committee considered and deemed it appropriate to propose to the Meeting to approve audit fees for the year 2026 of GMM Grammy Plc. At the amount not exceeding Baht 2,340,000, which is a decrease of Baht 150,000 or approximately 6% lower than from the previous year 2025 , Additionally, the non-audit services fee is proposed at Baht 50,000, which is a decrease of Baht 640,000 or approximately 93% lower than the fees paid in the previous year 2025. (This amount excludes additional audit fees which may incur from future business restructuring the merger or expansion / change of the company's business in the future or the effect of special audit (Change policy / accounting standards)) The Audit Committee and the Board opined that the amount was appropriate and competitive to those of other audit firms proposed to the Company.

In the previous year 2025, the Company's non-audit services fee amounted to Baht 690,000.

The audit fee of the Company could be summarized as follows:

(Unit: Baht)

Company	2026 Audit fee and Non-audit services fee (Proposed)	Change	Change %	2025 Audit fee and Non-audit services fee
GMM Grammy Plc.	2,340,000	(150,000)	(6%)	2,490,000
Non-audit service fee	50,000	(640,000)	(93%)	690,000

Non-audit Services fee in 2025:

- **Extension of Tax Advisory Services:** The Non-assurance services (NAS) agreement, originally ending on March 14, 2025, was extended for one year to expire on March 14, 2026. This extension was due to 20 remaining service hours and incurred **no additional costs**.
- **Accounting Advisory Services:** Provided for **Project - Tencent / Warner** with a fee of Baht 500,000.
- **Accounting Training Programs:** Provided with a fee of Baht 160,000.
- **Inventory Destruction Observation:** Attendance to observe the destruction of inventory at a subsidiary (**Z Trading**) with a fee of Baht 30,000.

Non-audit Services fee in 2026:

- **Inventory Destruction Observation:** Attendance to observe the destruction of inventory at a subsidiary (**GMM Music**) with a fee of Baht 50,000.

However, the proposed audit fee for the year 2026 excludes additional audit fees which may incur from future business restructuring the merger or expansion / change of the company's business in the future or the effect of special audit (Change policy / accounting standards))

For other subsidiaries that do not utilize the same auditor as the Company, the Board of Directors will ensure that their financial statements are prepared and finalized within the statutory timeframes.

Required Resolution:

According to the Company's Articles of Association, a resolution under this agenda can be passed with a simple majority vote of the shareholders who attend the meeting and cast the vote.

Agenda 8 Other matters (If any)

The Board deemed it appropriate to include this agenda to be in accordance with Section 105 of the Public Act stating that shareholders holding not less than one-third of the total number of shares sold, may request the meeting to consider any matter other than those specified in the meeting notice, and also for shareholders to ask any questions or provide any opinions (if any) and/or so that the Board shall answer or give an explanation to shareholders. Also, in case there were shareholders sent their inquiries or comments in advance.

However, according to the Principles of Corporate Governance of Listed Company issued by Thai Institute of Directors (IOD) and AGM Checklist of Thai Investors Association, it is not

recommended to add any other agendas that are not specified in the invitation letter to the Meeting for approval or vote casting.

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Additional Facts on the Meeting Agenda

In order to comply with the Company's Good Corporate Governance Policy, the Company has invited all shareholders to propose agenda for the 2026 Annual General Meeting of Shareholders via the Company's website at www.gmmgrammy.com from September 9, 2025 to December 5, 2025. However, there was no shareholder proposing any agenda to the Company. The Board, therefore, deemed it appropriate to set the agenda for the 2026 Annual General Meeting of Shareholders as appears in this Invitation Letter.



Financial Summary

from the Annual Registration Statement /

the 2025 Annual Report (Form 56-1 One Report)

GMM Grammy Public Company Limited

Financial Highlights

	Consolidated (Unit : Million Baht)		
	2025	2024	2023
Statement of Income Statement (Million Baht)			
Total revenues	5,898.0	6,237.3	5,988.3
Revenue from sales and services	5,815.8	6,165.4	5,931.4
Total costs	3,708.5	3,651.2	3,632.7
Gross profit	2,107.3	2,514.2	2,298.7
Earnings (loss) before Non-controlling interest of the subsidiaries	(6.9)	260.8	(126.5)
Net earnings (loss) for the year-Equity holders of the Company	(65.5)	184.1	(132.6)
Dividend paid	-	-	-
Statement of Financial Position (Million Baht)			
Total assets	8,416.0	8,232.2	6,241.2
Total liabilities	3,757.2	3,593.7	4,718.0
Non-controlling interest of the subsidiaries	303.9	264.0	117.3
Equity attributable to the Company's shareholders	4,354.9	4,374.6	1,406.0
Weighted average number of ordinary shares (Million shares)	819.9	819.9	819.9
Per Share Data (Baht per Share)			
Net earning (loss) per share	(0.08)	0.22	(0.16)
Dividend paid per share	0.00	0.00	0.00
Book value per share	5.31	5.34	1.71
Ratios (%)			
Net profit (loss) margins	(1.11%)	2.95%	(2.21%)
Return on equity (ROE)	(1.50%)	6.37%	(9.03%)
Return on assets (ROA)	(0.79%)	2.54%	(2.14%)

2023: Proposal for the omission of dividends payment for the 2023 operational results

According to the separate financial statement, the Company had the 2023 operational results recorded the net profit of Baht 362 million and retained earnings of Baht 555 million, respectively, in the separate financial statements, in order. So, the 2024 AGM held on April 29, 2024 resolved to approve the omission of dividend payment for the operational results of 2023 to the company's shareholders. This is to allow the company having working capital in the company's business.

2024: Proposal for the omission of dividends payment for the 2024 operational results

According to the separate financial statement, the Company had the 2024 operational results recorded the net profit of Baht 2,661 million and retained earnings of Baht 3,163 million, respectively, in the separate financial statements, in order. Which indicates a substantial profit, but the Company has utilized the majority of these funds to repay all outstanding loans, as well as to invest in additional growth businesses, and to ensure the Company has sufficient working capital for its operations. Therefore, the 2025 AGM resolved to approve the omission of dividend payment for the operational results of 2024 to the company's shareholders.

2025: Proposal for the omission of dividends payment for the 2025 operational results

According to the separate financial statement, the Company had the 2025 operational results recorded the net loss of Baht 139 million and retained earnings of Baht 3,024 million, respectively, in the separate financial statements, in order. The Company has utilized the majority of its funds to repay all outstanding loans, invest in business expansion, and ensure sufficient working capital for its operations. Therefore, the Board of Directors' Meeting No.1/2026 held on February 27, 2026, resolved to propose that the 2026 Annual General Meeting of Shareholders to be held on April 28, 2026 to consider and approve the omission of dividend payment from the operating results for the year 2025 to the company's shareholders.

GMM Grammy Public Company Limited
and its subsidiaries
Report and consolidated and separate financial statements
31 December 2025

Independent Auditor's Report

To the Shareholders of GMM Grammy Public Company Limited

Opinion

I have audited the accompanying consolidated financial statements of GMM Grammy Public Company Limited and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 31 December 2025, and the related consolidated statements of income, comprehensive income, changes in shareholders' equity and cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information, and have also audited the separate financial statements of GMM Grammy Public Company Limited for the same period (collectively "the financial statements").

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of GMM Grammy Public Company Limited and its subsidiaries, and of GMM Grammy Public Company Limited as at 31 December 2025, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

Basis for Opinion

I conducted my audit in accordance with Thai Standards on Auditing. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report. I am independent of the Group in accordance with the *Code of Ethics for Professional Accountants including Independence Standards* issued by the Federation of Accounting Professions (Code of Ethics for Professional Accountants) that are relevant to my audit of the financial statements, and I have fulfilled my other ethical responsibilities in accordance with the Code of Ethics for Professional Accountants. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of Matters

I draw attention to the Note 3, Note 15 and Note 16 to the financial statement, the Group increased investment in the joint venture, The One Enterprise Public Company Limited (“ONEE”), through the exercise of a call option agreement, resulting in the acquisition of a 10% stake in ONEE, the Company's stake increased from 25.09% to 35.09%. Additionally, the acquisition of common shares in Joox Thailand (Hong Kong) Limited at a rate of 30% by GMM Tomorrow Co., Ltd. (a subsidiary) resulted from a share purchase agreement of GMM Music Public Company Limited to the TENCENT group. Thus far, the Group has completed the measurement of the fair values of identifiable assets acquired and the liabilities assumed at the date of acquisition and made corresponding adjustments to the accounting items previously recognised as at the date of acquisition. The Group restated the consolidated statement of financial position as at 31 December 2024, as well as the consolidated statements of income, comprehensive income, changes in shareholders' equity and cash flows for the year ended 31 December 2024, to reflect the effects of the adjustments resulting from such matters. These adjustments have not affected the statement of financial position as at 1 January 2024. Accordingly, the Group has not presented the statement of financial position as at the beginning of the earliest comparative period.

My opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

I have fulfilled the responsibilities described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of my report, including in relation to these matters. Accordingly, my audit included the performance of procedures designed to respond to my assessment of the risks of material misstatement of the financial statements. The results of my audit procedures, including the procedures performed to address the matters below, provide the basis for my audit opinion on the accompanying financial statements as a whole.

Key audit matters and how audit procedures respond to each matter are described below.



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Revenue recognition

The Group's revenue is significant to the financial statements and directly affects its operating results, to which users of financial statements pay attention. The Group has numerous types of revenue and it is derived through various channels, under agreements with a large number of customers that contain a variety of conditions, pertaining to matters. In addition, changes in consumer behavior and industry trends have directly affected the competitive environment in media and entertainment industry. There are therefore risks with respect to the amount and timing of revenue recognition.

I have examined the revenue recognition of the Group by

- Assessing and testing the Group's IT system and its internal controls with respect to the revenue cycle by making enquiry of responsible executives, gaining an understanding of the controls and selecting representative samples to test the operation of the designed controls.
- Applying a sampling method to select sales and service agreements to assess whether revenue recognition was consistent with the conditions of the relevant agreement, and whether it was in compliance with the Group's policy.
- On a sampling basis, examining supporting documents for sales and service transactions occurring during the year and near the end of the accounting period.
- Reviewing credit notes that the Group issued after the period-end.
- Performing analytical procedures on disaggregated data to detect possible irregularities in sales transactions throughout the period.

Other Information

Management is responsible for the other information. The other information comprise the information included in annual report of the Group, but does not include the financial statements and my auditor's report thereon.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Thai Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Thai Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Thai Standards on Auditing, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
 - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
-
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
 - Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the consolidated financial statements. I am responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. I remain solely responsible for my audit opinion.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.



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From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

I am responsible for the audit resulting in this independent auditor's report.

A handwritten signature in black ink, appearing to read 'Poonard Paocharoen'.

Poonard Paocharoen
Certified Public Accountant (Thailand) No. 5238

EY Office Limited
Bangkok: 27 February 2026

GMM Grammy Public Company Limited and its subsidiaries

Statement of financial position

As at 31 December 2025

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024 (Restated)	2025	2024
Assets					
Current assets					
Cash and cash equivalents	8	1,080,684,353	843,410,508	356,456,216	194,477,582
Trade and other current receivables	9	573,082,253	970,859,943	29,966,120	104,257,303
Inventories	10	234,258,490	271,341,177	882,762	5,264,638
Prepaid expenses		29,898,930	33,924,477	7,089,563	6,105,314
Advance payments		17,541,477	15,127,360	162,467	80,279
Other current financial assets	11	-	189,509,634	-	189,509,634
Other current assets	12	67,057,931	72,165,094	13,925,350	12,682,433
Total current assets		2,002,523,434	2,396,338,193	408,482,478	512,377,183
Non-current assets					
Other non-current financial assets	13	4,134,215	5,519,369	4,134,215	5,519,369
Investments in subsidiaries	14	-	-	1,858,851,516	1,890,901,309
Investments in joint ventures	15	1,842,752,490	1,833,366,804	2,082,115,756	2,082,115,756
Investments in associates	16	962,909,131	1,089,890,775	194,341,357	194,341,357
Loans to related parties	7	-	-	178,689	534,220
Leasehold improvement and equipment	17	228,958,747	234,312,276	20,349,269	12,613,142
Right-of-use assets	25	935,508,396	579,089,313	190,536,393	166,577,815
Intangible assets	18	1,852,924,889	1,441,713,806	18,778,291	35,941,447
Cost of spectrum license	19	191,426,210	249,170,480	-	-
Deferred tax assets	31	228,557,383	216,106,657	179,174,136	183,050,379
Other non-current assets	20	166,286,447	186,737,209	52,518,564	92,949,908
Total non-current assets		6,413,457,908	5,835,906,689	4,600,978,186	4,664,544,702
Total assets		8,415,981,342	8,232,244,882	5,009,460,664	5,176,921,885

The accompanying notes are an integral part of the financial statements.

GMM Grammy Public Company Limited and its subsidiaries
Statement of financial position (continued)
As at 31 December 2025

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024 (Restated)	2025	2024
Liabilities and shareholders' equity					
Current liabilities					
Short-term loans from financial institution	21	425,000,000	380,000,000	-	-
Trade and other current payables	22	1,154,015,435	1,468,216,391	95,852,125	131,227,965
Unearned income		604,057,046	708,560,209	125,067	3,274,638
Short-term loans from related parties	7	-	-	226,800,000	236,800,000
Current portion of long-term loan	24	100,000,000	-	-	-
Current portion of lease liabilities	25	53,835,895	66,090,307	9,856,634	19,409,925
Income tax payable		9,539,886	37,603,647	-	-
Other current liabilities	23	93,661,781	124,600,157	15,148,200	22,538,508
Total current liabilities		2,440,110,043	2,785,070,711	347,782,026	413,251,036
Non-current liabilities					
Long-term loan - net of current portion	24	114,212,500	-	-	-
Lease liabilities - net of current portion	25	977,625,060	579,224,935	204,013,348	164,581,336
Deferred tax liabilities	31	101,857	101,857	101,857	101,857
Provision for long-term employee benefits	26	198,122,921	194,230,818	38,520,183	40,800,879
Non-current provision for employee benefit		27,004,416	35,044,416	194,416	194,416
Total non-current liabilities		1,317,066,754	808,602,026	242,829,804	205,678,488
Total liabilities		3,757,176,797	3,593,672,737	590,611,830	618,929,524
Shareholders' equity					
Share capital					
Registered					
819,949,729 ordinary shares of Baht 1 each		819,949,729	819,949,729	819,949,729	819,949,729
Issued and fully paid					
819,949,729 ordinary shares of Baht 1 each		819,949,729	819,949,729	819,949,729	819,949,729
Paid-in capital					
Share premium		492,987,095	492,987,095	492,987,095	492,987,095
Surplus on share-based payment		8,669,584	8,669,584	-	-
Retained earnings					
Appropriated - statutory reserve	27	81,994,973	81,994,973	81,994,973	81,994,973
Unappropriated		161,056,854	226,586,547	3,024,090,402	3,163,217,849
Other components of shareholders' equity		2,790,230,092	2,744,380,059	(173,365)	(157,285)
Equity attributable to equity holders of the Company		4,354,888,327	4,374,567,987	4,418,848,834	4,557,992,361
Non-controlling interests of subsidiaries		303,916,218	264,004,158	-	-
Total shareholders' equity		4,658,804,545	4,638,572,145	4,418,848,834	4,557,992,361
Total liabilities and shareholders' equity		8,415,981,342	8,232,244,882	5,009,460,664	5,176,921,885

The accompanying notes are an integral part of the financial statements.

Directors

GMM Grammy Public Company Limited and its subsidiaries

Income statement

For the year ended 31 December 2025

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024 (Restated)	2025	2024
Revenues					
Sales of goods	28	1,116,828,462	1,393,251,982	-	-
Service income	28	3,105,236,424	3,230,605,188	138,732,478	167,251,786
Revenues from copyrights	28	1,593,781,913	1,541,547,660	66,858,393	43,299,929
Dividend income	11, 14, 15, 16	5,489,200	18,460,855	229,498,235	222,299,220
Gain from sales of investment in subsidiaries	14	-	-	45,263,739	2,815,396,241
Other income		76,616,596	53,447,136	10,124,367	24,117,570
Total revenues		5,897,952,595	6,237,312,821	490,477,212	3,272,364,746
Expenses					
Cost of sales and services		3,708,510,154	3,651,159,929	154,287,043	137,982,505
Selling, distribution and servicing expenses		371,641,805	468,950,909	13,861,970	13,517,827
Administrative expenses		1,620,935,002	1,711,307,564	418,149,583	498,145,188
Expected credit loss of loans to related parties (reversal)	7	-	-	(39,029,875)	(78,059,750)
Loss on fair value in other current financial assets	11	40,839,256	14,412,749	40,839,256	14,412,749
Loss on impairment of investments in subsidiaries and associates	14, 16	53,594,710	-	30,389,793	-
Total expenses		5,795,520,927	5,845,831,151	618,497,770	585,998,519
Operating profit (loss)		102,431,668	391,481,670	(128,020,558)	2,686,366,227
Share of profit from investments in joint ventures	15	129,143,435	118,939,548	-	-
Share of profit (loss) from investments in associates	16	(65,511,935)	1,366,222	-	-
Finance income		4,001,383	5,537,810	11,622,240	17,547,489
Finance cost	29	(84,196,204)	(127,166,965)	(18,848,866)	(70,882,446)
Profit (loss) before income tax income (expenses)		85,868,347	390,158,285	(135,247,184)	2,633,031,270
Income tax income (expenses)	31	(92,803,580)	(129,383,329)	(3,880,263)	27,638,934
Profit (loss) for the year		(6,935,233)	260,774,956	(139,127,447)	2,660,670,204
Profit (loss) attributable to:					
Equity holders of the Company		(65,529,693)	184,104,529	(139,127,447)	2,660,670,204
Non-controlling interests of the subsidiaries		58,594,460	76,670,427		
		<u>(6,935,233)</u>	<u>260,774,956</u>		
Basic earnings (loss) per share					
Profit (loss) attributable to equity holders of the Company	32	(0.08)	0.22	(0.17)	3.24

The accompanying notes are an integral part of the financial statements.

GMM Grammy Public Company Limited and its subsidiaries

Statement of comprehensive income

For the year ended 31 December 2025

(Unit: Baht)

	Note	Consolidated financial statements		Separate financial statements	
		2025	2024 (Restated)	2025	2024
Profit (loss) for the year from continuing operations		<u>(6,935,233)</u>	<u>260,774,956</u>	<u>(139,127,447)</u>	<u>2,660,670,204</u>
Other comprehensive income:					
<i>Other comprehensive income to be reclassified to profit or loss in subsequent periods:</i>					
Exchange differences on translation of financial statements in foreign currency - net of income tax		<u>2,007,005</u>	<u>61,758</u>	<u>-</u>	<u>-</u>
Other comprehensive income to be reclassified to profit or loss in subsequent periods - net of income tax		<u>2,007,005</u>	<u>61,758</u>	<u>-</u>	<u>-</u>
<i>Other comprehensive income not to be reclassified to profit or loss in subsequent periods</i>					
Actuarial gain - net of income tax	26	-	3,837,706	-	2,711,169
Loss on changes in value of equity investments designated at fair value through other comprehensive income - net of income tax		<u>(16,080)</u>	<u>(7,840)</u>	<u>(16,080)</u>	<u>(7,840)</u>
Share of actuarial loss of joint ventures - net of income tax		-	(6,933,485)	-	-
Share of actuarial loss of associates - net of income tax		-	(398,857)	-	-
Other comprehensive income not to be reclassified to profit or loss in subsequent periods - net of income tax		<u>(16,080)</u>	<u>(3,502,476)</u>	<u>(16,080)</u>	<u>2,703,329</u>
Other comprehensive income for the year		<u>1,990,925</u>	<u>(3,440,718)</u>	<u>(16,080)</u>	<u>2,703,329</u>
Total comprehensive income for the year		<u>(4,944,308)</u>	<u>257,334,238</u>	<u>(139,143,527)</u>	<u>2,663,373,533</u>
Total comprehensive income attributable to:					
Equity holders of the Company		<u>(63,538,768)</u>	<u>182,271,728</u>	<u>(139,143,527)</u>	<u>2,663,373,533</u>
Non-controlling interests of the subsidiaries		<u>58,594,460</u>	<u>75,062,510</u>		
		<u>(4,944,308)</u>	<u>257,334,238</u>		

The accompanying notes are an integral part of the financial statements.

GMM Grammy Public Company Limited and its subsidiaries
Statement of changes in shareholders' equity
For the year ended 31 December 2025

(Unit: Baht)

Consolidated financial statements														
Equity attributable to equity holders of the Company														
	Other components of shareholders' equity													
	Issued and paid-up share capital	Share premium	Surplus on share-based payment	Retained earnings	Appropriated - statutory reserve	Unappropriated	Exchange differences on translation of financial statements in foreign currency	Loss on changes in value of equity investments	Other comprehensive income	Other changes by the owners			Total equity attributable to equity holders of the Company	Equity attributable to non-controlling interests of the subsidiaries
Shareholding in subsidiary										Investment and book value from	Difference between			
Balance as at 1 January 2024	819,949,729	492,987,095	8,669,584	27,074,587	100,897,040	909,802	(149,445)	(44,369,994)	(43,609,637)	117,255,808	1,405,968,398	117,255,808	1,523,224,206	
Profit for the year - as restated (Note 3)	-	-	-	-	184,104,529	-	-	-	-	-	184,104,529	76,670,427	260,774,956	
Other comprehensive income for the year	-	-	-	-	(3,494,636)	61,758	(7,840)	(7,840)	53,918	-	(3,440,718)	(1,607,917)	(5,048,635)	
Total comprehensive income for the year	-	-	-	-	180,609,893	61,758	(7,840)	-	53,918	-	180,663,811	75,062,510	255,726,321	
Equity attributable to non-controlling interests of the subsidiaries (Note 14)	-	-	-	-	-	-	-	2,787,935,778	2,787,935,778	-	2,787,935,778	71,685,840	2,859,621,618	
Transfer retained earnings to statutory reserve (Note 27)	-	-	-	54,920,386	(54,920,386)	-	-	-	-	-	-	-	-	
Balance as at 31 December 2024 - as restated	819,949,729	492,987,095	8,669,584	81,994,973	226,586,547	971,560	(157,285)	2,743,565,784	2,744,380,059	2,744,380,059	4,374,567,987	264,004,158	4,638,572,145	
Balance as at 1 January 2025	819,949,729	492,987,095	8,669,584	81,994,973	238,052,933	971,560	(157,285)	2,743,565,784	2,744,380,059	2,744,380,059	4,386,034,373	264,004,158	4,650,038,531	
Cumulative effect of adjustments on the prior year's financial statements (Note 3)	-	-	-	-	(11,466,386)	-	-	-	-	-	(11,466,386)	-	(11,466,386)	
Balance as at 1 January 2025 - as restated	819,949,729	492,987,095	8,669,584	81,994,973	226,586,547	971,560	(157,285)	2,743,565,784	2,744,380,059	2,744,380,059	4,374,567,987	264,004,158	4,638,572,145	
Profit (loss) for the year	-	-	-	-	(65,529,693)	2,007,005	(16,080)	-	1,990,925	-	(65,529,693)	58,594,460	(6,935,233)	
Other comprehensive income for the year	-	-	-	-	-	2,007,005	(16,080)	-	1,990,925	-	1,990,925	-	1,990,925	
Total comprehensive income for the year	-	-	-	-	(65,529,693)	2,007,005	(16,080)	-	1,990,925	-	(63,538,768)	58,594,460	(4,944,308)	
Equity attributable to non-controlling interests of the subsidiaries (Note 14)	-	-	-	-	-	-	-	43,859,108	43,859,108	-	43,859,108	3,065,080	46,924,188	
Dividend paid to non-controlling interest	-	-	-	-	-	-	-	-	-	-	-	(21,747,480)	(21,747,480)	
Balance as at 31 December 2025	819,949,729	492,987,095	8,669,584	81,994,973	161,056,854	2,978,565	(173,365)	2,787,424,892	2,790,230,092	2,790,230,092	4,354,888,327	303,916,218	4,658,804,545	

The accompanying notes are an integral part of the financial statements.

GMM Grammy Public Company Limited and its subsidiaries
Statement of changes in shareholders' equity (continued)
For the year ended 31 December 2025

(Unit: Baht)

	Separate financial statements										
						Other components of shareholders' equity					
						Other					
	Retained earnings		Other comprehensive income			Total other components of shareholders' equity					
Issued and paid-up share capital	Share premium	Appropriated - statutory reserve	Unappropriated	Loss on changes in value of equity investments	Total other components of shareholders' equity	Total shareholders' equity					
Balance as at 1 January 2024	819,949,729	492,987,095	27,074,587	554,756,862	(149,445)	(149,445)	1,894,618,828				
Profit for the year	-	-	2,660,670,204	-	-	-	2,660,670,204				
Other comprehensive income for the year	-	-	2,711,169	(7,840)	(7,840)	(7,840)	2,703,329				
Total comprehensive income for the year	-	-	2,663,381,373	(7,840)	(7,840)	(7,840)	2,663,373,533				
Transfer retained earnings to statutory reserve (Note 27)	-	-	54,920,386	(54,920,386)	-	-	-				
Balance as at 31 December 2024	819,949,729	492,987,095	81,994,973	3,163,217,849	(157,285)	(157,285)	4,557,992,361				
Balance as at 1 January 2025	819,949,729	492,987,095	81,994,973	3,163,217,849	(157,285)	(157,285)	4,557,992,361				
Loss for the year	-	-	-	(139,127,447)	-	-	(139,127,447)				
Other comprehensive income for the year	-	-	-	-	(16,080)	(16,080)	(16,080)				
Total comprehensive income for the year	-	-	-	(139,127,447)	(16,080)	(16,080)	(139,143,527)				
Balance as at 31 December 2025	819,949,729	492,987,095	81,994,973	3,024,090,402	(173,365)	(173,365)	4,418,848,834				

The accompanying notes are an integral part of the financial statements.

GMM Grammy Public Company Limited and its subsidiaries

Statement of cash flows

For the year ended 31 December 2025

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2025	2024 (Restated)	2025	2024
Cash flows from operating activities				
Profit (loss) before tax from operations	85,868,347	390,158,285	(135,247,184)	2,633,031,270
Adjustments to reconcile profit (loss) before tax to				
net cash provided by (paid from) operating activities:				
Depreciation and amortisation	388,152,527	367,911,420	48,743,977	50,678,300
Bad debts and allowance for expected credit losses (reversal)	40,922,242	(115,287,116)	(6,646,748)	16,522,323
Loss on impairment of financial assets	-	77,452,390	-	-
Reversal of reduction of cost of inventory to net realisable value	(35,520,385)	(31,446,732)	-	-
Provision for sales returns (reversal)	(46,652,006)	28,985,527	-	-
Loss on fair value adjustments of other financial assets	40,839,256	14,412,749	40,839,256	14,412,749
Gain from sales of other long-term investment	-	(24,840)	-	-
Gain from sales of investment in subsidiary	-	-	(45,263,739)	(2,815,396,241)
Cash received from returning funds and liquidation in subsidiary	-	-	-	(14,641,372)
Gain from sales of other current financial asset	-	(353,674)	-	(353,674)
Gain on bargain purchase	(3,821,869)	-	-	-
Loss on impairment of investments in subsidiary				
and associates (reversal)	53,594,710	-	30,389,793	(15,300,000)
Reversal of expected credit loss on loans to related parties	-	-	(39,029,875)	(62,759,750)
Loss (gain) on disposal of equipment	9,830,616	(2,194,874)	754,376	(1,512,094)
Loss on write-off of intangible assets	19,414,862	20,618,410	-	20,616,058
Reversal of impairment of intangible assets	(2,195,584)	(20,616,058)	(1,937,169)	(20,616,058)
Reversal of impairment of right of use assets	(5,899,700)	-	-	-
Gain from lease modification and cancellation	(332,509)	(5,457,606)	(5,173,207)	-
Dividend income	(5,489,200)	(18,460,855)	(229,498,235)	(222,299,220)
Share of profit from investments in joint ventures	(129,143,435)	(118,939,548)	-	-
Share of (profit) loss from investments in associates	65,511,935	(1,366,222)	-	-
Long-term employee benefit expenses	17,561,410	24,158,727	3,773,951	5,801,699
Finance income	(4,001,383)	(5,537,810)	(11,622,240)	(17,547,489)
Finance cost	84,196,204	127,166,965	18,848,866	70,882,446
Profit (loss) from operating activities before changes				
in operating assets and liabilities	572,836,038	731,179,138	(331,068,178)	(358,481,053)

The accompanying notes are an integral part of the financial statements.

GMM Grammy Public Company Limited and its subsidiaries

Statement of cash flows (continued)

For the year ended 31 December 2025

(Unit: Baht)

	Consolidated financial statements		Separate financial statements	
	2025	2024 (Restated)	2025	2024
Decrease (increase) in operating assets				
Trade and other current receivables	403,775,441	158,436,780	38,994,378	97,629,380
Inventories	72,603,072	(16,392,670)	4,381,876	(2,087,234)
Prepaid expenses	4,079,873	15,882,881	(984,249)	(2,316,822)
Advance payments	(2,662,241)	4,794,807	(82,188)	960,043
Other current assets	28,358,418	171,785,912	6,056,599	39,648,922
Other non-current assets	(23,929,379)	(47,274,785)	2,231,951	(30,279,200)
Increase (decrease) in operating liabilities				
Trade and other current payables	(301,715,212)	(250,015,726)	(40,366,709)	(66,854,295)
Unearned income	(104,503,163)	444,917,420	(3,149,571)	282,068
Other current liabilities	(31,143,749)	5,991,159	(7,390,308)	6,054,029
Non-current provision for employee benefit	(16,134,004)	(11,067,716)	(1,123,667)	(2,184,661)
Other non-current liabilities	(8,040,000)	(8,040,000)	-	-
Cash flows from (used in) operating activities	593,525,094	1,200,197,200	(332,500,066)	(317,628,823)
Cash paid for interest expenses	(82,663,682)	(127,581,590)	(17,622,339)	(71,591,125)
Cash paid for income tax	(151,446,886)	(197,445,075)	(7,279,538)	(7,803,757)
Cash received from income and value added tax refund	45,644,202	70,504,765	38,199,393	50,419,058
Net cash flows from (used in) operating activities	405,058,728	945,675,300	(319,202,550)	(346,604,647)
Cash flows from investing activities				
Acquisition of equipment	(58,915,705)	(132,759,170)	(6,008,631)	(8,976,738)
Cash paid for aquisition and creation of intangible assets	(606,430,710)	(545,844,739)	(14,865,219)	(21,544,889)
Decrease in loans to related parties	-	-	39,385,406	62,225,530
Cash paid to purchase additional investments in subsidiary	-	-	-	(1,003,661)
Net cash received from acquisition of a subsidiary	45,224,377	-	-	-
Cash received from disposal of investment in subsidiary	-	-	46,923,739	2,018,834,996
Cash received from returning funds and liquidation in subsidiaries and joint ventures	-	-	-	17,266,293
Cash paid to purchase investment in joint ventures	(50,744,920)	(898,292,751)	-	(877,018,196)
Cash paid to purchase investment in associate	-	(25,000,000)	-	-
Cash received from disposal of investment in subsidiaries	148,672,081	62,567,028	148,672,081	62,567,028
Cash received from returning funds and liquidation in other non-current financial assets	-	274,790	-	-
Cash received from returning funds and liquidation in joint venture	-	482,595	-	-
Dividend received from other current financial assets	5,489,200	18,460,855	5,489,200	18,460,855
Dividend received from subsidiaries, associates and joint ventures	124,844,979	146,288,719	265,823,771	162,023,629
Cash received from disposal of equipment	4,625,998	2,202,623	4,052,523	1,515,857
Cash received from disposal of intangible assets	-	-	15,367,536	-
Other non-current financial assets	1,363,352	-	1,363,352	-
Interest income	4,026,483	5,537,757	11,731,080	17,785,199
Net cash flows from (used in) investing activities	(381,844,865)	(1,366,082,293)	517,934,838	1,452,135,903

The accompanying notes are an integral part of the financial statements.

GMM Grammy Public Company Limited and its subsidiaries

Statement of cash flows (continued)

For the year ended 31 December 2025

(Unit: Baht)

	<u>Consolidated financial statements</u>		<u>Separate financial statements</u>	
	<u>2025</u>	<u>2024</u> (Restated)	<u>2025</u>	<u>2024</u>
Cash flows from financing activities				
Increase (decrease) in short-term loans from financial institution	45,000,000	(293,000,000)	-	-
Decrease in loan from related party	-	-	(10,000,000)	(42,500,000)
Cash received from long-term loans	240,000,000	-	-	-
Front-end fee paid	(1,705,535)	-	(1,333,973)	-
Repayment of long-term loans	(25,000,000)	(992,051,282)	-	(992,051,282)
Repayment of lease liabilities	(71,418,047)	(64,838,447)	(25,419,681)	(17,992,388)
Cash received from non-controlling interests of subsidiaries				
from investments in subsidiaries	46,924,039	1,992,873,122	-	-
Dividend paid to non-controlling interest of subsidiaries	(21,747,480)	(47,526,554)	-	-
Net cash flows from (used in) financing activities	<u>212,052,977</u>	<u>595,456,839</u>	<u>(36,753,654)</u>	<u>(1,052,543,670)</u>
Net increase (decrease) in translation adjustments	<u>2,007,005</u>	<u>(4,496,572)</u>	<u>-</u>	<u>-</u>
Net increase in cash and cash equivalents	237,273,845	170,553,274	161,978,634	52,987,586
Cash and cash equivalents at beginning of year	<u>843,410,508</u>	<u>672,857,234</u>	<u>194,477,582</u>	<u>141,489,996</u>
Cash and cash equivalents at end of year	<u><u>1,080,684,353</u></u>	<u><u>843,410,508</u></u>	<u><u>356,456,216</u></u>	<u><u>194,477,582</u></u>

Supplemental cash flows information:

Non-cash transactions:

Increase in assets from lease agreements	165,354,685	88,059,975	8,295,211	50,286,406
Decrease in right-of-use assets from modification of lease agreement	293,438,877	117,668,950	52,176,398	-
Fixed assets purchased which payment has yet to be made	-	3,749,262	-	-
Intangible assets purchased which payment has yet to be made	95,409	422,916	386,645	145,092
Accrued of employee benefits	13,728,044	16,112,799	-	1,123,667

The accompanying notes are an integral part of the financial statements.

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Name - Surname	• Mr. Paiboon Damrongchaitham
Age	• 76 years
Nationality	• Thai
Date of Appointment as a Director	• 25 March 1994
Period of Directorship	<ul style="list-style-type: none"> • 32 years 1 Months (until the date of AGM) • 35 years 1 Months (Including the proposed agenda for this time)
Type of Director to be Appointed	• Chairman of the Board of Directors, Director (Non-Executive Director)

**Education**

- Bachelor of Arts (Mass Communications) (Honors), Chulalongkorn University
- Doctoral of Business Administration (Honorary), Christian University
- Doctoral of Buddhist Studies (Honorary), Buddhist Psychology, Mahachulalongkomrajavidyalaya University

Training Program

Program	Class	Year	Organized by
Broadcasting Executive Forum (BCF)	1	2013	The National Broadcasting and Telecommunications Commission (NBTC)
Director Accreditation Program (DAP)	214	2024	The Thai Institute of Directors (IOD)

Position in the Company

Period	Position
2008 - Present	Chairman of the Company Advisory Board
1998 - Present	Chairman of the Board of Directors

Directorship and Executive Position in Other Company

- **Listed Company:** 1 company

Period	Position	Company
3 May 2021 - Present	Chairman of the Board	The One Enterprise Public Company Limited

- **Non-Listed Company:** 9 companies

Period	Position	Company
11 Mar 2024 - Present	Chairman of the Board	GMM Music Public Company Limited

13 Aug 2020 - Present	Director (Authorized Director)	Fah Damrongchaitham Co., Ltd.
11 Apr 2018 - Present	Director	GDH 559 Co., Ltd.

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Period	Position	Company
2009 - Present	Director (Authorized Director)	Ruamfah Deawkan Co., Ltd.
2005 - Present	Director (Authorized Director)	Trinaga Co., Ltd.
2001 - Present	Director (Authorized Director)	Geurtfah Co., Ltd.
1998 - Present	Director	Global Music and Media (China) Co., Ltd.
1998 - Present	Chairman / Founder / Director (Authorized Director)	Damrongchaitham Foundation
1987 - Present	Director (Authorized Director)	Ruamfah Co., Ltd.

Working Experience (at least for the past 5 years)

Period	Position	Company
<u>Listed Companies</u>		
3 May 2021 - 11 Aug 2021	Member of the Nomination and Remuneration Committee	The One Enterprise Plc.
Jul 2011 - 13 Jul 2014	Member of the Nomination and Remuneration Committee	GMM Grammy Plc.
2005 - Jul 2011	Chairman of the Nomination and Remuneration Committee	GMM Grammy Plc.
1998 - 2008	Chairman of the Executive Committee Advisor	GMM Grammy Plc.
<u>Other Companies</u>		
28 Sep 2023 - 11 Mar 2024	Chairman of the Board	GMM Music Co., Ltd.
7 April 2023 - 11 Mar 2024	Director	GMM Music Co., Ltd.
23 Apr 2021 - 2 May 2021	Member of the Nomination and Remuneration Committee	The One Enterprise Co., Ltd.
12 Mar 2021 - 22 Apr 2021	Chairman of the Nomination and Remuneration Committee	The One Enterprise Co., Ltd.
31 May 2017- 3 May 2021	Chairman of the Board	The One Enterprise Co., Ltd.
1 Dec 2017 - 22 Nov 2020	Director (Authorized Director)	GMM Media Plc.
21 Dec 2019 - 30 Nov 2020	Chairman of the Executive Committee	GMM Channel Holding Co., Ltd.
7 Dec 2017- 30 Nov 2020	Director (Authorized Director)	GMM Channel Holding Co., Ltd.
21 Dec 2017- 20 Dec 2019	Chairman of the Board	GMM Channel Holding Co., Ltd.
Apr 2015 - 9 Dec 2019	Director	Judtanton Co., Ltd. (Liquidation Completed)
Nov 2011 - 4 Dec 2019	Chairman of the Board	GMM O-Shopping Co., Ltd. (Formerly O-Shopping Co., Ltd. / GMM CJ O- Shopping Co., Ltd.)
2009 - 26 Dec 2018	Vice Chairman	Family Know-how Co., Ltd (Dissolution)

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Period	Position	Company
2008 - 20 June 2017	Chairman of the Company Advisory	GMM Media Plc.
Mar 2012 - Sep 2012	Director	GMM Z Co., Ltd.
2005 - 2009	Chairman of the Nomination and Remuneration Committee	GMM Media Plc.
2002 - 2009	Chairman of the Board	GMM Media Plc.
2007 - 2008	Advisor to the Executive Committee	GMM Media Plc.
2005 - 2007	Chairman of the Risk Management Committee	GMM Media Plc.
2002 - 2007	Chairman of the Executive Director	GMM Media Plc.

- **Other company that may cause any conflict of interest to the Company:** - None -

Area of expertise	Have Expertise, Knowledge and Experience about the business administration, Accounting & Finance, Business Strategy & Marketing, Organization and Human Resource Management, Investment, New Business Development, Good Corporate Governance and Risk Management
Percentage of Share Holding as of 20 February 2026	<p>Direct : - None -</p> <p>Indirect :</p> <p>(1) 426,774,344 Shares (52.05%) via Fah Damrongchaitham Co., Ltd. (Mr. Paiboon Damrongchaitham having 99% voting rights in Fah Damrongchaitham Co., Ltd. and he is Authorized Director in Fah Damrongchaitham Co., Ltd.</p> <p>(2) 453,800 Shares (0.06%) via Geurtfah Co.,Ltd. (Mr. Paiboon Damrongchaitham is the Chairman of the Board and Director (Authorized Director) in Geurtfah Co.,Ltd and all his 4 children hold 100% shares in Geurtfah Co.,Ltd)</p> <p>Summary of total shares of 427,228,144 shares (equivalent to 52.10%) of the total issued shares of 819,949,729 shares.</p>
Executive Related Relationship	<ul style="list-style-type: none"> - He is the father of Mr. Fahmai Damrongchaitham who is Director (Authorized Director), Executive of the company. - He is the father of Mr. Rafah Damrongchaitham, Ms. Ingfah Damrongchaitham, and Ms. Fahshai Damrongchaitham, all of whom are members of the Group Executive Committee.
Legal Disputes	- None -

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Criteria and Recruitment Procedure	The Board has considered and agreed with the Nomination and Remuneration Committee to propose the reappointment of Mr. Paiboon Damrongchaitham as a director for another term. This is in accordance with the criteria and recruitment process of the company. (As being disclosed in the 2025 Annual Report (Form 56-1 One report) under the heading "Policy and Guideline Relating to the Board of Directors > 6. Nomination and Remuneration of Directors and Executives > Nomination and Appointment of Company Directors " Page. 121-126).
Meeting Attendance in 2025	<ul style="list-style-type: none">• The Shareholder Meeting in 2025: Attended 1 / 1 times• The Board of Directors' Meeting: Attended 7 / 7 times

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Name - Surname	• Miss Boosaba Daorueng	
Age	• 73 years	
Nationality	• Thai	
Date of Appointment as an Executive	• 2009	
Date of Appointment as a Director	• 25 March 1994	
Period of Directorship	<ul style="list-style-type: none"> • 32 years 1 Months (until the date of AGM) • 35 years 1 Months (Including the proposed agenda for this time) 	
Type of Director to be Appointed	<ul style="list-style-type: none"> • Vice Chairman of the Board of Directors, Director (Executive Director) and Director (Authorized Director) 	

Education

- Bachelor of Liberal Arts, Thammasat University

Training Program**The Thai Institute of Directors (IOD)**

Program	Class	Year	Organized by
None	None	None	None

Position in the Company

Period	Position
13 May 2017 - Present	Chairman of the Corporate Governance and Ethics Committee
11 May 2012- Present	Chairman of the Group Executive Committee
27 Feb 2012 - Present	Group Chief Executive Officer
2008 - Present	Vice Chairman of the Board
2005 - Present	Chairman of the Risk Management Committee
Mar 1994 - Present	Director (Authorized Director)

Directorship and Executive Position in Other Company

- *Listed Company* : 1 company

Period	Position	Company
29 Apr 2024 - Present	Director (Authorized Director)	The One Enterprise Plc.

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

- **Non-Listed Company** : 36 companies

Period	Position	Company
22 Aug 2025 - Present	Director (Authorized Director)	Nata Studios Co., Ltd.
15 Aug 2025 - Present	Director (Authorized Director)	Gemmistry Studio Co., Ltd.
31 Jul 2025 - Present	Director (Authorized Director)	One D Streaming Co., Ltd.
26 Jun 2025 - Present	Director (Authorized Director)	Steam Studio Co., Ltd.
1 Aug 2024 - Present	Director (Authorized Director)	Wanthong Holdings Limited
30 Apr 2024 - Present	Director (Authorized Director)	Act Studio Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	GMM Studio International Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	One 31 Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	Exact Scenario Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	GMM Channel Holding Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	Change2561 Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	One Sanook Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	GMM TV Co., Ltd.
30 Apr 2024 - Present	Director (Authorized Director)	A-Time Media Co., Ltd.
29 Apr 2024 - Present	Director (Authorized Director)	GMM Media Plc.
29 Apr 2024 - Present	Director (Authorized Director)	Tifa Studios Co., Ltd.
10 Apr 2024 - Present	Director (Authorized Director)	Bask Co., Ltd.
15 Dec 2021 - Present	Director (Authorized Director)	Special Destiny Co., Ltd.
20 May 2020 - Present	Director (Authorized Director)	GMMZ Co., Ltd.
2020 - Present	Director (Authorized Director)	Nam Dee Mai Ngarm Co., Ltd.
17 Aug 2018 - Present	Director (Authorized Director)	OSP TV Co., Ltd.
29 Mar 2018 - Present	Director (Authorized Director)	EXACT Co., Ltd.
15 Jul 2016 - Present	Director (Authorized Director)	Sawasdee Thaweewuk Co., Ltd
15 Jul 2016 - Present	Director (Authorized Director)	Siangdee Thaweewuk Co., Ltd
14 Dec 2015 - Present	Director (Authorized Director)	GDH 559 Co., Ltd
27 May 2015 - Present	Director (Authorized Director)	Ngandee Thaweewuk Co., Ltd
Jul 2005 - Present	Director (Authorized Director)	Fan TV Co., Ltd
Apr 2004 - Present	Director	Scenario Co., Ltd
Jul 2003 - Present	Director (Authorized Director)	Digital Arms Co., Ltd
May 2000 - Present	Director (Authorized Director)	GMM Holding Co., Ltd
Dec 1998 - Present	Director (Authorized Director)	GMM Digital Domain Co., Ltd
Nov 1998 - Present	Director (Authorized Director)	Grammy Publishing House Co., Ltd
1998 - Present	Director	Global Music and Media (China) Co., Ltd.
Aug 1996 - Present	Director (Authorized Director)	Magic Film Co., Ltd
Nov 1995 - Present	Director (Authorized Director)	More Music Co., Ltd
Sep 1994 - Present	Director (Authorized Director)	Extraorganizer Co., Ltd

Working Experience (at least for the past 5 years)

Period	Position	Company
Listed Companies		
2009 - May 2012	Co-Chief Executive Director	GMM Grammy Plc
2009 - Feb 2012	Co-Chief Executive Officer	GMM Grammy Plc.
Other Companies		
Nov 1998 - 1 Oct 2024	Director (Authorized Director)	MGA Co., Ltd. (Registered for business

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Period	Position	Company
		dissolution on October 1, 2024, and is in the process of liquidation)
Oct 2012 - 24 Jun 2024	Director (Authorized Director)	GDC Co., Ltd. (Liquidation Completed)
Aug 1998 - 5 Oct 2023	Director	GMM Music Publishing International Co., Ltd.
Oct 2010 - 30 Jun 2023	Director (Authorized Director)	GR Vocal Studio Co., Ltd.
15 Jul 2016 - 9 Sep 2022	Director	Nadao Bangkok Co., Ltd
Jul 2013 - 9 Dec 2021	Director (Authorized Director)	G200M Co.,Ltd. (Former Digistream Co., Ltd.)
29 Mar 2018 - 29 Nov 2021	Director (Authorized Director)	Teen Talk Co., Ltd. (Liquidation Completed)
18 Apr 2018 - 25 Aug 2021	Director (Authorized Director)	GS ONE Co., Ltd.(Liquidation Completed)
18 May 2020 - 24 Aug 2021	Director (Authorized Director)	Bravo Studio Co., Ltd.(Liquidation Completed)
19 Apr 2017- 14 Jun 2021	Director (Authorized Director)	Z Trading Co.,Ltd
20 May 2020 - 9 Dec 2020	Director (Authorized Director)	Tee Fah Studio Co., Ltd. (Liquidation Completed)
20 May 2020 - 4 Dec 2020	Director (Authorized Director)	Gung Ho Studio Co., Ltd. (Liquidation Completed)
2004 - 4 Dec 2020	Director (Authorized Director)	Deetalk Co., Ltd. (Liquidation Completed)
Apr 2004 - 29 Jun 2020	Director (Authorized Director)	GMM Tai Hub Co., Ltd. (Liquidation Completed)
21 Jul 2016 - 16 Jun 2020	Director	Good Things Happen Co., Ltd
Feb 2006 - 2 Mar 2020	Director (Authorized Director)	GMM Goods Co., Ltd.
Nov 1998 - 5 Aug 2019	Director (Authorized Director)	Digital Gen Co., Ltd (Liquidation Completed)
Jan 1997 - 5 Aug 2019	Director (Authorized Director)	GMM Studio Co., Ltd (Liquidation Completed)
Aug 1999 - 24 Sep 2018	Director (Authorized Director)	G Broadcast Co., Ltd.
20 Apr 2018 - 24 Sep 2018	Director (Authorized Director)	Change2561 Co., Ltd.
4 Apr 2018 - 24 Sep 2018	Director (Authorized Director)	A-Time Media Co., Ltd.
4 Apr 2018 - 24 Sep 2018	Director	GMM TV Co., Ltd
4 Apr 2018 - 20 Sep 2018	Director	GMM Channel Co., Ltd.
4 Apr 2018 - 20 Sep 2018	Chairman of the Board / Director	GMM Media Plc.
4 Apr 2018 - 14 Sep 2018	Director	GMM Channel Holding Co., Ltd.
Aug 2015 - 12 Jan 2018	Director	A-Time Media Co., Ltd
Aug 2015 - 12 Jan 2018	Director (Authorized Director)	GMM TV Co., Ltd.
2015 - 12 Jan 2018	Director (Authorized Director)	GMM Media Plc.
Sep 2013 -12 Jan 2018	Director (Authorized Director)	GMM Channel Co., Ltd.
Aug 2015 - 7 Dec 2017	Director (Authorized Director)	GMM Channel Trading Co., Ltd.
May 2010 - 2 Jun 2017	Director (Authorized Director)	Acts Studio Co., Ltd
Sep 2015 - 1 Jun 2017	Director (Authorized Director)	Exact Scenario Co., Ltd.
Sep 2013 - 1 Jun 2017	Director (Authorized Director)	GMM One TV Co., Ltd.
21 Jul 2015 - 31 May 2017	Director (Authorized Director)	The One Enterprise Co., Ltd.
Sep 2015 - 3 Mar 2017	Director (Authorized Director)	Memiti Co., Ltd.
Nov 1998 - 31 Jan 2017	Director (Authorized Director)	GTH On-air Co., Ltd (Liquidation Completed)
Sep 2004 - 20 Jan 2016	Director	Luckdee Thaweasuk Co., Ltd. (Liquidation Completed)
Jul 2005 - 1 Jul 2015	Director	Index Creative Village Plc.

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Period	Position	Company
2003 - 2008	Advisor to the Executive Committee and the Board of Directors	GMM Media Plc.

- **Other company that may cause any conflict of interest to the Company:** -None-

Area of expertise	Have Expertise, Knowledge and Experience about the business administration, Business Strategy & Marketing and Organization and Human Resource Management.
Percentage of Share Holding as of 20 February 2026	Direct : 1,150,120 shares (0.14%). Indirect : (1) 600,120 shares (0.07%) (via Mr. Santisuk Chongmankong who is a Spouse of Miss Boosaba Daorueng) Summary of total shares held by related persons under Section 59 of 1,750,240 shares (equivalent to 0.21%) of the total issued shares of 819,949,729 shares.
Executive Related Relationship	- None -
Legal Disputes	- None -
Criteria and Recruitment Procedure	The Board has considered and agreed with the Nomination and Remuneration Committee to propose the reappointment of Miss Boosaba Daorueng as a director for another term. This is in accordance with the criteria and recruitment process of the company. (As being disclosed in the 2025 Annual Report (Form 56-1 One report) under the heading "Policy and Guideline Relating to the Board of Directors > 6. Nomination and Remuneration of Directors and Executives > Nomination and Appointment of Company Directors " Page. 121-126).
Meeting Attendance in 2025	<ul style="list-style-type: none"> • The Shareholder Meeting in 2025 : Attended 1/1 times • The Board of Directors' Meeting : Attended 7/7 times • The Risk Management Committee's Meeting : Attended 1/1 times • The Group Executive Committee's Meeting : Attended 11/11 times • The Corporate Governance Ethics and Sustainability Committee's Meeting : Attended 2/2 times

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Name - Surname	• Mr. Kittisak Chuang-a-roon
Age	• 71 years
Nationality	• Thai
Date of Appointment as an Executive	• 1 September 2023
Date of propose for appointment as a director	• The propose for the appointment to the position of Director (Executive Director) and Director (Authorized Director) succeeding Mr.Phawit Chitrakorn was presented at the shareholders' meeting on April 28, 2026.
Type of Director to be Appointed	• Director (Executive Director) and Director (Authorized Director)

**Education**

- Bachelor of Arts (Mass Communications), Chulalongkorn University

Training Program**The Thai Institute of Directors (IOD)**

Program	Class	Year	Organized by
None	None	None	None

Position in the Company

Period	Position
1 Jan 2029 - Present	(Acting) Chief Operating Officer
14 Nov 2023 - Present	Member of the Risk Management Committee
15 May 2022 - Present	Vice Chairman of the Group Executive Committee

Directorship and Executive Position in Other Company

- **Listed Company** : 1 company

Period	Position	Company
1 Sep 2025 - Present	Director (Authorized Director)	The One Enterprise Plc.

- **Non-Listed Company** : 30 companies

Period	Position	Company
3 Nov 2025 - Present	Director	GMM Music Plc.
1 Sep 2025 - Present	Director (Authorized Director)	Gemmistry Studio Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	One D Streaming Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	Steam Studio Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	G Broadcast Co.,Ltd.

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Period	Position	Company
1 Sep 2025 - Present	Director (Authorized Director)	GMM Z Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	GMM Holding Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	Wanthong Holdings Limited
1 Sep 2025 - Present	Director (Authorized Director)	OSP TV Co., Ltd.
1 Sep 2025 - Present	Director	One 31 Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	GMM Channel Holding Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	GMM TV Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	GMM Media Plc.
1 Sep 2025 - Present	Director (Authorized Director)	A-Time Media Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	Change2561 Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	GMM Studio International Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	One Sanook Co., Ltd.
1 Sep 2025 - Present	Director (Authorized Director)	Tifa Studios Co., Ltd.
28 Aug 2025 - Present	Director (Authorized Director)	GMM Tomorrow Co., Ltd.
6 Jan 2023 - Present	Director (Authorized Director)	Grammy Publishing House Co., Ltd.
6 Jan 2023 - Present	Director (Authorized Director)	Digital Arms Co., Ltd.*
6 Jan 2023 - Present	Director (Authorized Director)	More Music Co., Ltd.*
6 Jan 2023 - Present	Director (Authorized Director)	Magic Film Co., Ltd.*
19 May 2020 - Present	Director (Authorized Director)	GMM Digital Domain Co., Ltd.*
20 May 2020 - Present	Director (Authorized Director)	Z Trading Co., Ltd.
18 May 2020 - Present	Director (Authorized Director)	Fan TV Co., Ltd.
19 May 2020 - Present	Director (Authorized Director)	EXACT Co., Ltd.
19 May 2020 - Present	Director (Authorized Director)	Extraorganizer Co., Ltd.*
20 Sep 2018 - Present	Director (Authorized Director)	GMM Channel Co., Ltd.
16 Dec 2011 - Present	Director	Global Music and Media (China) Co., Ltd.*

Working Experience (at least for the past 5 years)

Period	Position	Company
Listed Companies		
1 Sep 2025 - 23 Feb 2026	Member of the Executive Committee	The ONE Enterprise Plc.
14 Nov 2023 - 31 Dec 2025	(Acting) Chief Executive Officer - Goods	GMM Grammy Plc.
1 Sep 2023 - 13 Nov 2023	(Acting) Chief Strategic Officer - Music 2	GMM Grammy Plc.
2005 - 22 Feb 2011	Member of the Risk Management Committee	GMM Grammy Plc.
2001 - 13 May 2011	Executive Director / Senior Vice President (GMM music)	GMM Grammy Plc.
1994 - 2009	Director	GMM Grammy Plc.
Other Companies		
6 Jan 2023 - 1 Oct 2024	Director (Authorized Director)	MGA Co., Ltd. (Registered for business dissolution on October 1, 2024, and is in the process of liquidation)
6 Jan 2023 - 24 Jun 2024	Director (Authorized Director)	GDC Co., Ltd. (Liquidation Completed)

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

Period	Position	Company
30 Nov 2020 - 17 Jun 2024	Director (Authorized Director)	A-Time Traveller Co., Ltd. (Liquidation Completed)
12 Sep 2019 - 15 Oct 2021	Director	Content and Artist Network Co., Ltd.
13 Sep 2018 - 30 Nov 2020	Director (Authorized Director)	Gmm Studios International Co., Ltd.
24 Sep 2018 - 30 Nov 2020	Director	Change2561 Co., Ltd.
24 Sep 2018 - 30 Nov 2020	Director	A-Time Media Co., Ltd.
24 Sep 2018 - 30 Nov 2020	Director (Authorized Director)	GMM TV Co., Ltd.
20 Sep 2018 - 30 Nov 2020	Director (Authorized Director)	GMM Media Plc.
14 Sep 2018 - 30 Nov 2020	Director (Authorized Director)	GMM Channel Holding Co., Ltd. (Formerly GMM Channel Trading Co., Ltd.)
1 Sep 2018 - 30 Nov 2020	Member of the Executive Committee	GMM Channel Holding Co., Ltd.
1 Sep 2018 - 30 Nov 2020	Group Chief Executive Officer	GMM Channel Holding Co., Ltd.
2010 - 19 Nov 2020	Director (Authorized Director)	GR Vocal Studio Co., Ltd.
1993 - 20 Apr 2018	Director (Authorized Director)	GMM Music Publishing International Co., Ltd.
2005 - 18 Apr 2018	Director (Authorized Director)	Fan TV Co., Ltd.
2000 - 18 Apr 2018	Director	GMM Holding Co., Ltd.
1999 - 18 Apr 2018	Director	G Broadcast Co., Ltd.
1998 - 18 Apr 2018	Director (Authorized Director)	Digital Gen Co., Ltd.
1998 - 18 Apr 2018	Director (Authorized Director)	MGA Co., Ltd.
1998 - 18 Apr 2018	Director	Grammy Publishing House Co., Ltd.
1998 - 18 Apr 2018	Director	GMM Studio Co., Ltd.
1995 - 18 Apr 2018	Director	More Music Co., Ltd.
1995 - 18 Apr 2018	Director	Extraorganizer Co., Ltd.
2015 - 11 Apr 2018	Director	GDH 559 Co., Ltd.
2006 - 10 Apr 2018	Director	GMM Goods Co., Ltd.
2003 - 30 Mar 2018	Director	Digital Arms Co., Ltd.
1996 - 30 Mar 2018	Director	GMM Digital Domain Co., Ltd.

- **Other company that may cause any conflict of interest to the Company:** -None-

Area of expertise	Have Expertise, Knowledge and Experience about the business administration, Business Strategy & Marketing and Organization and Human Resource Management.
Percentage of Share Holding as of 20 February 2026	Direct : 1,267,400 shares (0.154570%). Indirect : (1) 360 shares (0.00004%) (via Ms. Kingkarn Srihawong who is a Spouse of Mr. Kittisak Chuang-a-roon) Summary of total shares held by related persons under Section 59 of 1,267,760 shares (equivalent to 0.154614%) of the total issued shares of 819,949,729 shares.
Executive Related Relationship	- None -
Legal Disputes	- None -

**Profile of the directors who retired by rotation for the year 2026
and be proposed to act as Company's director for another term.
GMM Grammy Public Company Limited**

<p>Criteria and Recruitment Procedure</p>	<p>The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee, has considered and approved the appointment of Mr. Kittisak Chuang-a-roon , as an Executive Director. This appointment is to replace Mr. Phawit Chitrakorn, whose term expires by rotation in 2026 and who has expressed his intention not to seek re-election for another term.</p> <p>This is in accordance with the criteria and recruitment process of the company. (As being disclosed in the 2025 Annual Report (Form 56-1 One report) under the heading "Policy and Guideline Relating to the Board of Directors > 6. Nomination and Remuneration of Directors and Executives > Nomination and Appointment of Company Directors " Page. 121-126).</p>
<p>Meeting Attendance in 2025</p>	<ul style="list-style-type: none"> • The Risk Management Committee's Meeting : Attended 1/1 times • The Group Executive Committee's Meeting : Attended 11/11 times

Information of the Proposed Auditors for the Year 2026**EY Office Limited**

Name-Surname	Mrs. Poonnard Paocharoen	
Age	52 years	
Certified Public Accountant (Thailand) No.	Certified Public Accountant Registration No. 5238	
Educational qualifications	Master of Business Administration, Kasetsart University Bachelor of Accountancy, Thammasat University	
Other	Approved auditor by the Securities and Exchange Commission of Thailand and the Stock Exchange of Thailand Member of Federation of Accounting Professions	
Work Experiences	2012 - Present Partner, EY Office Limited 1994 - 2012 Assistant Auditor, EY Office Limited	
Shareholding in the company	No (information as of 20 March 2026)	
Year of Appointment as Auditor	Signed the financial statements of the Company from 2024 - present	
<u>Information for consideration</u>		
Familial relationship with director or executives or major shareholders of the Company or subsidiary companies:		No
Relationship with the Company/subsidiary companies/associated company or juristic person that may cause a conflict of interest at present:		No
Significant business relationship that may affect the independence of the auditor:		No
Relationship as a director, staff or employee or position held in the Company or subsidiary companies:		No
Contact Information	EY Office Limited 1875 One Bangkok Tower 3, Level 34 - 37 Rama 4 Road, Lumpini, Pathumwan, Bangkok 10330 Tel: (+66) 2264 9090	

Information of the Proposed Auditors for the Year 2026

EY Office Limited

Name-Surname	Ms. Kosum Cha-em	
Age	53 years	
Certified Public Accountant (Thailand) No.	Certified Public Accountant Registration No.6011	
Educational qualifications	Master of Economics, Thammasat University Bachelor of Accountancy, Thammasat University	
Other	Approved auditor by the Securities and Exchange Commission of Thailand and the Stock Exchange of Thailand Member of Federation of Accounting Professions	
Work Experiences	2015 - Present Partner, EY Office Limited 1995 - 2015 Assistant Auditor, EY Office Limited	
Shareholding in the company	No (information as of 20 March 2026)	
Year of Appointment as Auditor	Has never signed the financial statements of the Company	
Information for consideration		
Familial relationship with director or executives or major shareholders of the Company or subsidiary companies:		No
Relationship with the Company/subsidiary companies/associated company or juristic person that may cause a conflict of interest at present:		No
Significant business relationship that may affect the independence of the auditor:		No
Relationship as a director, staff or employee or position held in the Company or subsidiary companies:		No
Contact Information	EY Office Limited 1875 One Bangkok Tower 3, Level 34 - 37 Rama 4 Road, Lumphini, Pathumwan, Bangkok 10330 Tel: (+66) 2264 9090	

Information of the Proposed Auditors for the Year 2026

EY Office Limited

Name-Surname	Ms. Vilailak Laohasrisakul	
Age	51 years	
Certified Public Accountant (Thailand) No.	Certified Public Accountant Registration No. 6140	
Educational qualifications	Master of Arts (Economic Law), Chulalongkorn University Bachelor of Accountancy, Chulalongkorn University	
Other	Approved auditor by the Securities and Exchange Commission of Thailand and the Stock Exchange of Thailand Member of Federation of Accounting Professions	
Work Experiences	2015 - Present Partner, EY Office Limited 1996 - 2015 Assistant Auditor, EY Office Limited	
Shareholding in the company	No (information as of 20 March 2026)	
Year of Appointment as Auditor	Has never signed the financial statements of the Company	
Information for consideration		
Familial relationship with director or executives or major shareholders of the Company or subsidiary companies:		No
Relationship with the Company/subsidiary companies/associated company or juristic person that may cause a conflict of interest at present:		No
Significant business relationship that may affect the independence of the auditor:		No
Relationship as a director, staff or employee or position held in the Company or subsidiary companies:		No
Contact Information	EY Office Limited 1875 One Bangkok Tower 3, Level 34 - 37 Rama 4 Road, Lumpini, Pathumwan, Bangkok 10330 Tel: (+66) 2264 9090	

**Details of the Independent Directors Proposed as Proxy Holders
for the 2026 Annual General Meeting of Shareholders**

Name	Position	Age	Address	Interest in agenda item	Special Interest in agenda item *
1. Mr. Vithit Leenutaphong	- Chairman of the Audit Committee - Chairman of the Nomination and Remuneration Committee - Independent Director	56 years	No. 1749/3 Ramkhamhaeng Rd, Hua Mak, Bang Kapi, Bangkok 10240.	Agenda 6	None
2. Mrs. Nidcha Jirametthanakij	- Member of the Audit Committee - Independent Director	63 years	No. 138/48 Moo 1, Rangsit-Pathum Thani Rd, Ban Klang, Mueang Pathum Thani, Pathum Thani 12000.	Agenda 6	None
3. Mr. Sunyaluck Chaikajornwat	- Member of the Audit Committee - Member of the Corporate Governance, Ethics and Sustainability Committee - Member of the Nomination and Remuneration Committee - Independent Director	48 years	No. 135, Ratchapruerk Road Soi 6, Bangchak, Pasicharoen, Bangkok 10160	Agenda 6	None
4. Mr. Nattavudh Pungcharoenpong	- Member of the Corporate Governance, Ethics and Sustainability Committee - Independent Director	48 years	No. 988/279 Soi 79, Sukhumvit 55 (Thong Lo), Khlong Tan Nuea, Watthana, Bangkok 10110, Thailand	Agenda 6	None

* **Special Interest** Special interest means having a special interest that is different from other directors in every agenda item proposed, include receive the benefits or compensation beyond the normal criteria.

** Additional condition as per Department of Business Development's Announcement dated February 4, 2013 regarding Proxy Granting, Proxy Holders' Voting Rights, and Delivery of an Invitation to Shareholders' Meeting of Public Company

G. The vote casting of a proxy holder is considered as a vote made on behalf of a proxy grantor. Therefore, a proxy holder, including those proxy holders who are independent directors that may have conflict of interest in any agenda, can still cast a vote on that agenda, on behalf of a proxy grantor who has no conflict of interest.

Note:

Agenda 6: To consider and approve the remunerations of the Board of Directors and subcommittees for the year 2026.

The Company's Articles of Association Concerning the Shareholders' Meeting

**CHAPTER IV
BOARD OF DIRECTORS**

12. The Board of Directors shall comprise of not less than 5 directors, provided that at least half (1/2) of the directors shall reside within the Kingdom of Thailand.
13. Except as stipulated in Article 17, the directors shall be appointed by the Shareholders Meeting in accordance with the following rules and procedures:
- (1) Each shareholder shall have one vote per share.
 - (2) Each shareholder may cast all his/her vote(s) according to (1) to elect one or several candidates as directors, but could not allot the votes to any person at any number.
 - (3) The candidates receiving the highest number of votes in the respective order of the votes shall be elected as directors at such time. In the event that a number of candidates receive an equal number of votes for the last directorship exceed the number of directors the Company required or to be elected at such time, the chairman of the meeting shall have a second vote.
14. At every Annual General Meeting of Shareholders, one-third of the directors shall retire from office, the director who has held office longest shall be the first person to retire. If the number of directors is not a multiple of three, then the number of directors nearest to one-third must retire from office. The retired shall be eligible for re-election.
18. The Shareholders' Meeting may resolve to remove any director from office before the expiration of the term of office by the votes of not less than three-fourths of the total votes of the shareholders who attend and have the right to vote with shares amounting to not less than one-half of the shares held by the shareholders present at the meeting and have the right to vote.
19. A director may or may not be a shareholder of the Company.
24. Directors are prohibited to operate, be a partner or a director in any other entity with the same business as the Company or any entity who is a competitor, unless the Shareholders' Meeting is informed prior to the appointment.
26. The Company shall pay the following compensation to the directors:
- (1) Annual bonus for the position of the Company's director.
 - (2) Salary, bonus in the case that any director being employed by the Company.
 - (3) Compensation under the business contract between the Company and a director or any compensation in order to acquire the Company's normal commercial interest.
27. Two directors may jointly sign and affix common seal of the Company to bind the Company.
The Board of Directors may specify and change the name of the authorized directors whose signatures affixed with the Company's seal.
The Board of Directors' Meeting shall be held at least once every 3 months.

The Company's Articles of Association Concerning the Shareholders' Meeting

**CHAPTER V
SHAREHOLDERS MEETING**

28. The Board shall arrange for an Annual General Meeting of Shareholders to be held within four (4) months after the end of the fiscal year of the Company.

Other Shareholders' Meetings, apart from the abovementioned meeting, are called Extraordinary General Meetings. The Board of Directors may summon an Extraordinary General Meeting whenever they deem appropriate.

One or more shareholders holding shares amounting to not less than ten (10) percent of the total number of shares sold may submit a written request to the Board of Directors for calling an Extraordinary General Meeting at any time, but the subjects and reasons for calling such meeting shall be clearly stated in such request. In this regard, the Board of Directors shall proceed to call a meeting of shareholders to be held within forty-five (45) days as from the date of receipt of such request from the shareholders.

In case the Board of Directors does not hold the meeting within the period as prescribed under paragraph three (3), the shareholders who subscribe their names or other shareholders holding the number of shares as required may call such meeting within forty-five (45) days from the date under paragraph three (3). In this regard, the meeting shall be deemed as the Shareholders' Meeting called by the Board of Directors. The Company shall be responsible for necessary expenses incurring from such meeting and reasonably provide facilitation.

In case the meeting summoned by such shareholders under paragraph four (4) is not constitute a quorum as prescribed in Article 30, the shareholders under paragraph four (4) shall jointly responsible to the Company for expenses incurred from such meeting.

29. The Board of Directors shall summon a Shareholders' Meeting by sending a notice to the shareholders not less than 7 days before the date of the meeting. The notice shall specify the place, date, time and agenda of the meeting and the subject matter to be submitted to the meeting together with appropriate details - specify clearly agenda that to acknowledge, or to approve, or to consider and also compose of the Board of Directors' opinion. Such notice shall be published in a newspaper or via electronic means, through the process which shall be in accordance with the applicable laws, not less than 3 consecutive days in advance of the date of the meeting date at least 3 days.

30. The quorum of a Shareholders' Meeting shall be either not less than 25 shareholders or proxies (if any) presented, or not less than half of the total number of shareholders, and the total number of shares altogether should not less than one-third of the total number of shares sold.

Under each Shareholders' Meeting, Board of Directors may determine to have the Shareholders' Meeting through electronic media in accordance with the rules and procedures as prescribed by the related laws.

The Shareholder's Meetings through electronic media and the sending of a summoning notice for the Shareholder's Meetings including its related documents shall be conducted under the procedure and period as provided by the laws and Articles of Association or sent by electronic mails, but it will be sent in accordance with the period and advertisement in newspapers or via electronic means, through the process which shall be in accordance with the applicable laws.

The Shareholders, who attended the Shareholders' Meeting through electronic media with the same procedures and terms as mentioned above, shall be deemed to be the attendance of the Shareholders' Meeting which can be counted to constitute a quorum for Shareholders' Meeting and shall be deemed to be the legally meeting under the related laws.

When 1 hour has elapsed from the appropriated time fixed for any Shareholders' Meeting and the number of shareholders presenting at the Meeting does not constitute a quorum as specified, if such Meeting is a Shareholders' Meeting convened because of a request from shareholders, it shall be extinguished. If it is not convened because of a request from shareholders, it shall be re-

The Company's Articles of Association Concerning the Shareholders' Meeting

convened by sending notice to shareholders not less than 7 days prior to the Meeting. At this later, a quorum as prescribed is not compulsory.

The shares held by the Company, are not be counted to constitute a quorum for a Shareholders' Meeting.

31. The resolution of the shareholders meeting shall require the following votes:

- (1) In ordinary case, it shall be adopted by a simple majority vote of the shareholders who attend the meeting and cast their votes. In case of equality of votes, the chairman of the meeting shall have a second and casting vote. One share shall count as one vote.
- (2) In the following cases, it shall be adopted by the votes of not less than three-fourths of the total votes of the shareholders who attend and have the right to vote:
 - (a) sale or transfer of the whole or a material part of the Company's business to others;
 - (b) purchase or acceptance of transfer to the Company of business of another entity;
 - (c) execution, amendment or termination of a contract in relation to the leasing of the whole or a material part of the Company's business, assignment to other person to manage the Company's business or consolidation of the business with other persons with the purpose of profit and loss sharing;

In this regard, the shares held by the Company are not be eligible for votes casting and will not be counted to constitute the resolution of the shareholders meeting.

32. The agendas which the annual general meeting of shareholders shall require are as follows:

- (1) To consider the declaration of the past operational results.
- (2) To consider and approve the Company's Balance Sheet.
- (3) To approve the appropriation of the profit.
- (4) To approve the appointment of the new director in replacement to the director who are due to retire by rotation.
- (5) To approve the appointment of the Company's auditor.
- (6) To consider other issues.

CHAPTER VI ACCOUNTING, FINANCIAL STATEMENTS AND ACCOUNTING AUDITS

33. The fiscal year of the Company shall commence on the 1st of January and end on the 31st of December of each year.

35. The Board of Directors shall arrange for making a balance sheet and a profit and loss statement on the last day of the fiscal year of the Company and submit them to the Annual General Meeting of Shareholders. Prior to submitting them to a Shareholders' Meeting, the Board of Directors shall arrange for the balance sheet and the profit and loss statement to be audited.

36. The Board of Directors shall send the following documents to the shareholders together with the notice summoning an Annual General Meeting.

- (1) Copies of the audited balance sheet and profit and loss statement together with the report from the auditor thereon;
- (2) Annual report of the Board of Directors.

The Company's Articles of Association Concerning the Shareholders' Meeting

37. Dividends cannot be disbursed from other sources of funds except profits. In the event that the Company has accumulated losses, no dividends will be paid.

Dividend payments are equally divided according to the number of shares. Treasury stock will not receive any dividend payments.

The Board of Directors may authorize interim dividend payments from time to time when there are reasonable profits to support the move and such decision will be announced at the next shareholders meeting.

Dividend payments should be made within one month from the Annual General Meeting or whenever the Board of Directors consents, according to circumstances. The notice has to be made in writing to all shareholders and the notification of impending dividend payments announced in Thai newspapers or via electronic means, through the process which shall be in accordance with the applicable laws, over three consecutive days.

38. The Company has to allocate not less than 5% of annual net profits as statutory reserves, net of accumulated losses (if any), until the value of statutory reserves is not less than 10% of registered capital.
41. The Company's auditors are responsible to attend every shareholders meeting whenever there occurs the agenda of considering the Company's Balance Sheet, Profit and Loss Statements, or any accounting difficulties of the Company, in order to provide clarification or explanation on accounting audit to shareholders. The Company shall deliver all related reports and documents necessary for shareholders to its auditors as well.

**Documents and evidence that attendees have to identity proofing before joining
the 2026 Annual General Meeting of Shareholders through Electronic Media (e-AGM)
and procedure for proxy granting, registration and voting.**

For GMM Grammy Public Company Limited (“the Company”) to have the shareholders meeting performed with transparency, legitimacy and benefit to all shareholders, it is deemed appropriate to have the documents or evidential materials showing the status of shareholders or their representatives who are entitled to participate and vote in the 2026 Annual General Meeting of Shareholders (e-AGM) examined and as the standard procedures to be followed further. However, the Company hereby reserves the rights for making the exception in submitting such documents or evidential materials showing the status of each shareholder or its representative who is entitled to participate in the meeting as deemed proper by the Company.

Shareholders or proxies who wish to participate the e-AGM meeting must submit documents confirming their identity as specified by the Company to the Company by April 20, 2026, when the Company has reviewed the information in the list of shareholders' entitled to participate the meeting completely. The organizer of meeting via electronic media will send an individual link for attending the meeting and the system access manual to email which the shareholders informed the Company in the registration form for attending the Annual General Meeting of Shareholders via Electronic Media (e-AGM) (Enclosure 12) and the individual link will be sent to you 2 days in advance before the date of the e-AGM meeting.

Shareholders who wish to attend the meeting in person or by proxy (other than the Company's directors) may also submit a request to attend the electronic meeting (via the [Inventech Connect system](#)). The electronic registration system will be open from [April 17, 2026, at 08:30 a.m. and shall be closed on April 28, 2026 Until the end of the meeting](#). Shareholders may study the Guidelines for attending General Meeting of Shareholders via Electronic Media (e-AGM) in Enclosure 8.

However, this e-AGM conference is via electronic media meeting only , and there will be no venue for the meeting, asking for cooperation from shareholders who do not come to the location of the Company's office.

(1) Documents or evidences required before attending the e-AGM

1) In case the shareholders of attending the e-AGM in person.

1.1) Please fill in the registration form for attending the 2026 Annual General Meeting of Shareholders via Electronic Media (e-AGM) (Enclosure 12). Kindly fill in your e-mail and mobile phone number clearly in order to be used for the meeting registration and attach identification documents to confirm the attendance of e-AGM. The Company will send the individual link to attend the e-AGM including the system access manual will be sent to the email that the shareholders or proxies have registered with the Company. Alternatively, shareholder may submit a request to attend the electronic meeting via the Inventech Connect system. Shareholders may study the Guidelines for attending General Meeting of Shareholders via Electronic Media (e-AGM) in Enclosure 8.

1.2) Attach a copy of identification document to confirm the attendance of e-AGM as follows:

1.2.1) In the event that the shareholder is an ordinary person:

A copy valid evidence issued by governmental authorities, i.e., the identification card, governance officer identification card, driver license or passport, including the evidence of name or last name's change (if any) and sign the authentication.

1.2.2) For a Juristic Person, in case of shareholder's representative (director) attend the meeting by themselves:

1. A copy valid evidence issued by governmental authorities of shareholder's representative (director), i.e., the identification card, governance officer identification card, driver license or passport, including the evidence of name or last name's change (if any), and sign the authentication. And

2. A copy of shareholder's Letter of Certification (not over 6 months) certified by authorized director(s) showing that such authorized director(s) has the authority to act on behalf of the juristic Person.
- 1.3) Please submit the registration form for attending the e-AGM and identification document as specified in item 1.1) and item 1.2) by scanning or taking photos and **send them to the Company within April 20, 2026** via e-mail: cs@gmmgrammy.com.

2) In case the shareholders appointing proxy to the Company's Independent Director or another person attend the e-AGM.

In case that a shareholder is unable to attend the meeting, he/she may authorize the Company's Independent Director (please use one of the Proxy Form A or Form B or Form C (Custodian) in Enclosure 11 and please see details of the Independent Directors in Enclosure 5 of invitation to the e-AGM) or another person as their proxies to attend and vote instead.

- 2.1) Please fill the registration form for attending the e-AGM (Enclosure 12). Kindly fill email and Mobile phone number of shareholder and proxies (other person) clearly in order to be used for the meeting registration and attach identification document to confirm the attendance of e-AGM. The company will send the individual link for attending the meeting and the system access manual to the email that the shareholders or proxies have registered with the Company.

In case the shareholders proxy to the Company's Independent Directors to attend and vote in the e-AGM meeting, please fill the name and surname of Independent Director in the meeting registration.

- 2.2) Please completely fill statement and sign in the proxy (Enclosure 11) or the Company's proxy form, it has sent to shareholders together with the invitation letter of the e-AGM, with sign by the proxy grantor and the proxy holder (in case of other persons) Supporting document for the appointment of proxy as follow:

A) In case a natural person

1. A Proxy Form in 2.2) above which is completely filled and signed by the proxy grantor and the proxy holder;
2. A copy of valid ID card or passport or other official documents issued by government authority in 1) above certification true copy by the proxy grantor and the proxy holder.

B) In case juristic person

1. A Proxy Form in 2.2) above which is completely filled and signed by such juristic person's authorized person and have such juristic person's company seal affixed (if any) of the proxy grantor and signed by the proxy holder; *and*
2. A copy of shareholder's Letter of the Affidavit or Certification of incorporation (which is issued in the period of not exceeding 6 months) certified by authorized director(s) showing that such authorized director (s) signing the proxy has the authority to act on behalf of the juristic person who is a shareholder; *and*
3. A copy of valid ID card or passport or other official documents issued by government authority certified true copy by the proxy grantor; *and*
4. A copy of valid ID card or passport or other official documents issued by government authority certified true copy by the proxy holder.

In case Custodian is proxy:

Please enclose evidences of proxy grantor in accordance with B) 2. to B) 4. together with enclose letter of certification or copy of a permit to certify the permission to act as a Custodian.

For a Non - Thai Nationality or a Juristic Person established under the foreign laws

The documents and evidences will be as required above. In case the original documents or evidences are not in the English language, the English translation certified true and correct translation by its authorized director (s) is required.

- 2.3) **The shareholders may send the registration form for the e-AGM , the identification document and the completed proxy** and send them to the Company **within April 20, 2026** via both channels as follows;
1. A copy of documents send by E-mail: cs@gmmgrammy.com ; then
 2. **submit it along with accompanying documents** for proxy appointment to GMM Grammy Public Company Limited, Office of Corporate Secretary, 41st Floor, No. 50, GMM Grammy Place, Sukhumvit 21 Road (Asoke), Khlongtoeinuea, Wattana, Bangkok 10110.
- 2.4) **If the shareholders wish to appoint a proxy via electronic media (e-Proxy), shareholders may do via the Inventech Connect system** and may study the the Guidelines for attending General Meeting of Shareholders via Electronic Media (e-AGM) or the user manual for e-Proxy submission at (Link: <https://www.inventech.co.th/user-manual/>), as detailed in Enclosure 8.

(2) Proxy procedures

Three types of Proxy Forms (Form A, B and C), according to the announcement of Department of Business Development, Ministry of Commerce, have been delivered to the shareholders. Shareholders (natural person, institution, or juristic person) who cannot attend this Meeting in person can appoint proxies by the following methods:

1. A proxy is given to any person or the Company's independent director as desired by such the shareholder by indicating the name and particulars of such person who is to act as a proxy or making a mark in front of the independent director's name as stated in the proxy form. Only one person is selected as a proxy to participate in the meeting.
2. Baht 20 worth of duty stamp is affixed with the date crossed out on the proxy for legal validity. However, the registered proxy is given with convenience in using the duty stamps prepared by the Company with free of charge.
3. The proxy is requested to have the true and genuine proxy with documentation delivered by mail in advance to the Company's address for the attention of : GMM Grammy Public Company Limited, Office of Corporate Secretary, 41st Floor, No. 50, GMM Grammy Place, Sukhumvit 21 Road (Asoke), Khlongtoeinuea, Wattana, Bangkok 10110. **Please send them to the Company not later than 5.00 p.m. (Bangkok time) on April 20, 2026**, so that the officer of the Company are given enough time to check the documentation.

Any shareholder can hold any amount of the Company's shares and must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.

(3) Registration for the meeting participation (e-AGM)

Once shareholders or proxies who have expressed their intention to attend the meeting have successfully completed the identity verification process, in accordance with the share register book as of the Record Date for the Annual General Meeting of Shareholders; Inventech Systems (Thailand) Co., Ltd., the meeting service provider, will send the individual meeting link ("Link") and the e-AGM user manual to the e-mail address provided in the registration form 2 days prior to the Meeting date. Suggested to apply 1 email to 1 shareholders/proxy.

Please read [Guidelines for Attending General Meeting of Shareholders via Electronic Media \(e-AGM\) as per Enclosure 8](#) or the system access manual thoroughly form the email that the Company sent to you.

How to use Inventech Connect



[User Manual and Video of using Inventech Connect](#)

In the case you have not received the individual link to attend the e-AGM including the system access manual within April 27, 2026, please immediately contact the Inventech Systems (Thailand) Co.,Ltd. by Tel. +66 2-460-9225 or by LINE ID : @inventechconnect immediately

- 1) In this connection, the registration and vote counting program of the Company can be used with computer, notebooks, tablets or mobile phones via Web Browser: Chrome (Suggest) / Safari / Microsoft Edge (** The system does not support Internet Explorer.), with internet speed 0.5-2.5 Mbps or basic home internet.

Note : In case of attending the meeting via tablet and mobile phone must install Zoom Meeting program before attending the meeting.

- 2) The system will be open to attend the e-AGM meeting 60 minutes in advance before the meeting starts. However, the meeting will start at the Company time specified from 2:00 p.m. on April 28, 2026, only.
- 3) Login to the system, the attendees must use the information of the shareholder registration number and the number of the shareholder's ID card.
- 4) Voting via e-Voting system, shareholders or proxies can vote for each agenda only by voting "Agree", "Disagree" or "Abstain". In case of not voting on any agenda, the system will immediately assume that you vote as "Agree" (using the method count the votes by pouring the votes towards agreeing).

If you have any problems with the software, please contact Inventech Call Center



02-460-9225



@inventechconnect



The system available during April 17 - 28, 2026 at 08.30 a.m. – 05.30 p.m.

(Specifically excludes holidays and public holidays)



Report a problem
@inventechconnect

Registration attend the meeting after to the commencement of the meeting:

In order to protect the rights and provide most convenience to shareholders who intend to participate in the shareholders meeting but may fail to present themselves on time, those shareholders are allow to attend the meeting. However, the Company would reserve the right to restrict that such shareholders refrain from voting for the agenda that had been considered and the voting result had already been announced. **Such shareholders are able to provide their votes only on the remaining agendas.**

(4) Provisions in casting the vote

4.1) Vote casting and condition

A shareholder shall have votes equal to the number of shares held (or as states in the proxy according to Clause 31 of the Company's Articles of Association). One share shall be equal to one vote.

- A. In voting each agenda via electronic media (e-AGM), It will be a vote through the e-Voting system, which the shareholders or proxies can vote for each agenda only by voting "Agree", "Disagree" or "Abstain", which the system will open for you to vote on each agenda within the specified time. In case of not voting on any agenda, the system will immediately assume that you vote as "Agree".
- B. In case of no shareholder casting **Disagree** or **Abstain** (depending on each case), it is considered that the meeting unanimously resolved to approve any matter as proposed.
- C. Voting in case of the proxy and the shareholders indicate their votes in the proxy form, the Company will take those voting record as part of vote casting and will be counted in the voting process upon the proxy receipt.

- D. Any proxy using Form **A and B**, the proxy holder cannot split the votes in each agenda, whereas the proxy holder using Form C shall split their votes. This votes splitting can be executed only for the foreign shareholders who appoint custodians in Thailand as a custodian to attend and vote at the meeting,
- E. The resolution of the shareholders meeting must consist of the following votes (Clause 31 of the Company's Articles of Association):
- In ordinary case, it shall be adopted by a simple majority vote of the shareholders who attend the meeting and cast their votes, one share shall count as one vote, is considered the meeting's resolution. In case of equality of votes, the chairman of the meeting shall be entitled to a final one casting vote.
 - In other cases, such as where required by law or the Company's Articles of Association that the resolution be made in accordance with the requirements of the law or the Company's Article of Association, the shareholders will be informed before casting votes on each agenda.

Additional condition as per Department of Business Development's Announcement dated February 4, 2013 regarding Proxy Granting, Proxies' Voting Rights, and Delivery of an Invitation to Shareholders' Meeting of Public Company

- F. The casting of a proxy holder is considered as a vote made on behalf of a proxy grantor. Therefore, a proxy holder, including those proxies who are independent directors that may have conflict of interest in any agenda, can still cast a vote on that agenda, on behalf of a proxy grantor who has no conflict of interest.

4.2) Voting procedures on each agenda item

Voting for each agenda, the conductor will propose for shareholders or proxies to consider voting for each agenda. The meeting will be asked if any shareholders disagree or abstain from voting.

For those who attend the meeting via electronic media (e-AGM), the conductor will propose for shareholders or proxies to consider voting for each agenda: which will use the e-Voting voting system. Voting will be open within the specified time.

4.3) Counting votes and vote declaration

The counting of the votes of shareholders attending the meeting in person.

- A. In counting votes of each agenda, the conductor will announce the ended voting time before starting the vote counting process by way that the Company will deduct the **Disagree** or **Abstain** votes from the total shares of shareholders or proxies attending the meeting and entitled to vote and declared the voting result to the meeting.
- B. Once the voting has been closed via the e-Voting system, the shareholders or proxies will no longer be able to vote or change votes.

The counting of the votes of proxies.

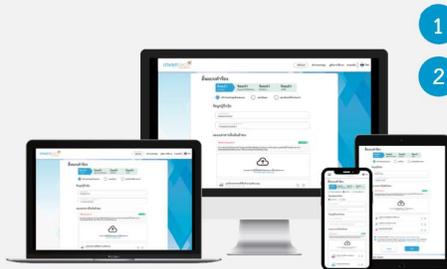
- C. The Company will count the votes according to the proxy form, no matter the proxy is in the meeting or not.
- D. Any agenda in the proxy form does not show the vote casting, such agenda will be counted as "Agree" no matter the proxy is in the meeting or not, unless the proxy expressed the vote casting in other options.

Guidelines for attending of Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows :

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://sent.inventech.co.th/GRAMMY974572R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



**** Merge user accounts, please using the same email and phone number ****

- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request for request form to 4 step
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, **please note that the electronic registration will be available from April 17, 2026 at 8:30 a.m. and shall be closed on April 28, 2026 Until the end of the meeting.**

3. The electronic conference system will be available on **April 28, 2026 at 12:00 p.m. (2 hours before the opening of the meeting)**. Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors

For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by **April 20, 2026** at 5.00 p.m.

GMM Grammy Public Company Limited
Office of Corporate Secretary, 41st Floor,
No. 50, GMM Grammy Place, Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok 10110.

If you have any problems with the software, please contact Inventech Call Center

 02-460-9225

 @inventechconnect

 The system available during April 17 - 28, 2026 at 08.30 a.m. – 05.30 p.m.
(Specifically excludes holidays and public holidays)



Report a problem
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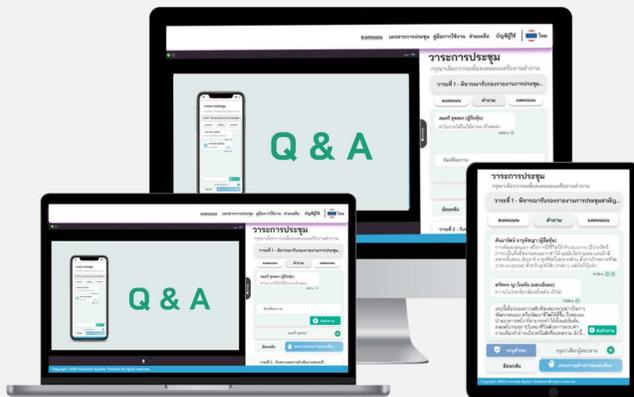
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via Inventech Connect



- Select which agenda
 - Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
 - 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for the queue for you then your can open the microphone and camera

How to use Inventech Connect

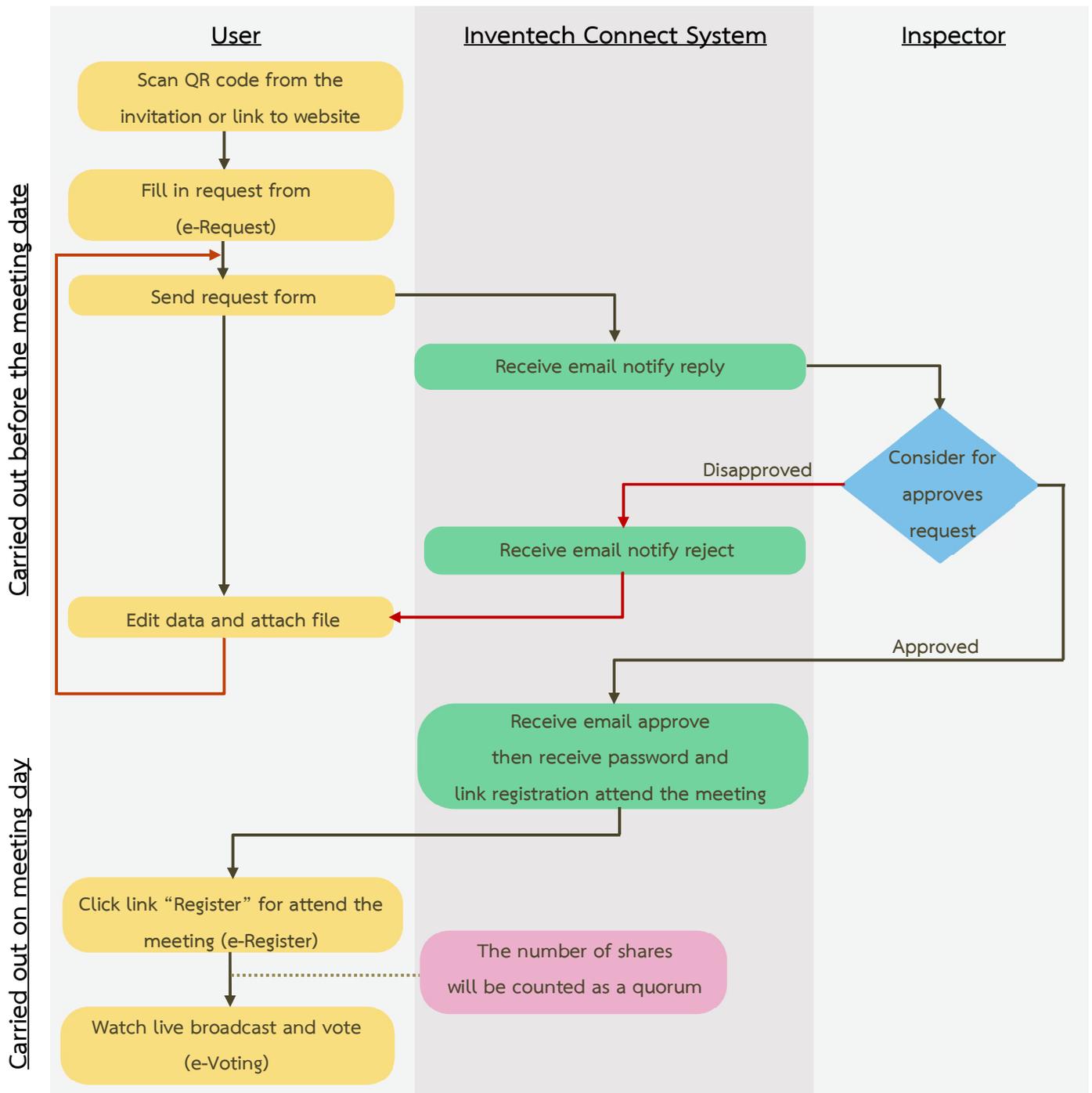


[User Manual and Video of using Inventech Connect](#)

* Note Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **** The system does not supported internet explorer.**

Guidelines for attending of Electronic Meeting



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

แบบฟอร์มส่งคำถามล่วงหน้าสำหรับประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์
Form for Submitting Question in Advance for the 2026 AGM via Electronic Media (e-AGM)

วันที่.....เดือน.....พ.ศ.....
Date Month Year

(1) ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....
I/We, Identification Card/Passport number
สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....
Nationality Residing at No. Road Sub district
อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน)
Being a shareholder of GMM Grammy Public Company Limited (“the Company”)

เลขทะเบียนผู้ถือหุ้น.....
Shareholders’ Registration No.

โดยถือหุ้นสามัญรวมทั้งสิ้น หุ้น
Holding the ordinary share in the amount of shares

(3) ข้อมูลการมีส่วนได้เสีย (ถ้ามี) _____
Interest information (if any) _____

(4) คำถาม / Question

- 1) _____

- 2) _____

- 3) _____

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder
(.....)

ท่านสามารถส่งคำถามล่วงหน้าก่อนวันประชุม โดยส่งถึงเลขานุการบริษัท ทางอีเมล: cs@gmmgrammy.com หรือ ส่งเอกสารฉบับจริงทางไปรษณีย์ โดยส่งให้กับ
เลขานุการบริษัท เจ้าหน้าที่ของถึง
บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน) สำนักเลขานุการองค์กร ชั้น 41 เลขที่ 50 อาคารจีเอ็มเอ็ม แกรมมี่ เฟลต ถนนสุขุมวิท 21 (อโศก) แขวงคลองเตยเหนือ
เขตวัฒนา กรุงเทพฯ 10110

You can submit questions in advance of the meeting date, please sending Form for Submitting Question in Advance for the 2026 AGM to the company secretary via email:
cs@gmmgrammy.com or send the original documents to GMM Grammy Public Company Limited, Office of Corporate Secretary, 41st Floor, No. 50, GMM Grammy Place,
Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok 10110.

QR Code Downloading Procedures for Documents of the 2026 Annual General Meeting of Shareholders (e-AGM) and the Annual Registration Statement /the 2025 Annual Report (Form 56-1 One Report)

The Thailand Securities Depository Co., Ltd., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the 2026 Annual General Meeting of Shareholders (e-AGM) and the Annual Registration Statement /the 2025 Annual Report (Form 56-1 One Report) in the form of e-books accessible through QR Code, thus allows the shareholders to access the information with ease. The aforementioned documents could be downloaded from the QR Code by following the steps below.

For iOS Operating System (iOS 11 and above)

1. Turn on the mobile phone camera.
2. Turn the mobile phone camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER, Facebook or Line.

For Android Operating System

1. Open applications such as QR CODE READER, Facebook or Line.

How to scan the QR Code with Line application

- Open Line application and click on "Add friend"
 - Choose "QR Code"
 - Scan the QR Code
2. Scan the QR Code to access documents regarding the meeting.



Documents of the 2026 AGM and the Annual Registration Statement /the 2025 Annual Report (Form 56-1 One Report)

โปรดติด
อากรแสตมป์
20 บาท
Duty Stamp
Affixed
(Baht 20)

แบบหนังสือมอบฉันทะ แบบ ก
Proxy Form A

เขียนที่ _____

Written at

วันที่ _____ เดือน _____ พ.ศ. _____

Date Month Year

1. ข้าพเจ้า _____

I/We

ที่อยู่ _____

Address

สัญชาติ _____

Nationality

2. เป็นผู้ถือหุ้นของ บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน) (“บริษัทฯ”)

Being a shareholder of GMM Grammy Public Company Limited (“the Company”)

โดยถือหุ้นสามัญจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
holding the ordinary share in the amount of _____ shares, and eligible for _____ votes

3. ขอมอบฉันทะให้ (มอบฉันทะได้เพียง 1 คน) (สามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ โดยมีรายละเอียดตามสิ่งที่ส่งมาด้วย 5)

Hereby appoint (May grant proxy to the Company’s Independent Director of which details as shown in Enclosure 5)

นายวิฑิต ลิ้นตุพงษ์ / นายสัญญาลักษณ์ ชัยขจรวิวัฒน์ / นางณิชชา จิรมะธนาภัก / นายณัฐวุฒิ พิงเจริญพงศ์

Mr. Vithit Leenutaphong / Mr. Sunyaluck Chaikajornwat / Mrs. Nidcha Jirameththanakij / Mr. Nattavudh Pungcharoenpong

กรรมการอิสระ (โปรดเลือกเพียง 1 ท่าน) _____ อายุ _____ ปี
Independent Director (please choose only one person) Age Years

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss Age Years

อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address Road Sub-District
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District Province Zip Code

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่

28 เมษายน 2569 เวลา 14.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (“e-Meeting”, “e-AGM”) โดยใช้ระบบ Zoom ซึ่งจะถ่ายทอดสด ณ ห้อง Auditorium ชั้น 21
เลขที่ 50 อาคารจีเอ็มเอ็ม แกรมมี่ เพลส ถนนสุขุมวิท 21 (อโศก) แขวงจลองเตยเหนือ เขตวัฒนา กรุงเทพฯ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563
และกฎหมายหรือกฎระเบียบอื่นๆ ที่เกี่ยวข้อง หรือที่เพิ่งเกิดขึ้นในวัน เวลา และสถานที่อื่นด้วย

As only one of my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Tuesday, April 28, 2026 at 2.00
p.m. in the form of an electronic meeting (“e-Meeting”, “e-AGM”) via the Zoom system, which will be broadcast live from the Auditorium Room, 21st floor of
GMM Grammy Place, located at No. 50, Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok, according to the Emergency Decree on Electronic
Meeting B.E. 2563 (2020) and other related laws or regulations or at any adjournment thereof to any other date, time and venue.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the proxy at such meeting shall be deemed as my/our own act in all respects.

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ

Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ

Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

หมายเหตุ / Remarks:

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder assigning the Proxy must authorize only one proxy to attend and vote at the Meeting and shall not split the number of shares to several proxies to vote separately.

แบบหนังสือมอบฉันทะ แบบ ข
(แบบที่กำหนดรายการต่าง ๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)
Proxy Form B
(Explicit Form)

โปรดติด
อากรแสตมป์
20 บาท
Duty Stamp
Affixed
(Baht 20)

1. ข้าพเจ้า _____
I/We _____
ที่อยู่ _____
Address _____

สัญชาติ _____
Nationality _____

เขียนที่ _____
Written at _____
วันที่ _____ เดือน _____ พ.ศ. _____
Date _____ Month _____ Year _____

เลขทะเบียนผู้ถือหุ้น
Shareholders'
Registration No.

2. เป็นผู้ถือหุ้นของ บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน) (“บริษัทฯ”)
Being a shareholder of GMM Grammy Public Company Limited (“the Company”)

โดยถือหุ้นสามัญจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
holding the Ordinary share in amount of _____ shares, and eligible for _____ votes

3. ขอมอบฉันทะให้ (มอบฉันทะได้เพียง 1 คน) (สามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ โดยมีรายละเอียดตามสิ่งที่ส่งมาด้วย 5)
Hereby appoint (May grant proxy to the Company's Independent Director of which details as in Enclosure 5)

นายวิฑิต ลินุตพงษ์ / นายสัญญาลักษณ์ ชัยขจรวัฒน์ / นางณิชชา จิรเมธธนิก / นายณัฐวุฒิ พิงเจริญพงศ์
Mr. Vithit Leenutaphong / Mr. Sunyaluck Chaikajornwat / Mrs. Nidcha Jirametthanakij / Mr. Nattavudh Pungcharoenpong

- กรรมการอิสระ (โปรดเลือกเพียง 1 ท่าน) _____ อายุ _____ ปี
Independent Director (please choose only one) _____ Age _____ Years
- อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address _____ Road _____ Sub-District _____
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District _____ Province _____ Zip Code _____ หรือ _____
- นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss _____ Age _____ Years
- อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address _____ Road _____ Sub-District _____
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District _____ Province _____ Zip Code _____ หรือ _____
- นาย / นาง / นางสาว _____ อายุ _____ ปี
Mr. / Mrs. / Miss _____ Age _____ Years
- อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____
Address _____ Road _____ Sub-District _____
อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ
District _____ Province _____ Zip Code _____ หรือ _____

คนหนึ่งคนใดเพียงคนเดียว เป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (“e-Meeting”, “e-AGM”) โดยใช้ระบบ Zoom ซึ่งจะถ่ายทอดสด ณ ห้อง Auditorium ชั้น 21 เลขที่ 50 อาคารจีเอ็มเอ็ม แกรมมี่ เพลส ถนนสุขุมวิท 21 (อโศก) แขวงคลองเตยเหนือ เขตวัฒนา กรุงเทพฯ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎหมายหรือกฎระเบียบอื่น ๆ ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my/our proxy to attend and vote on my/our behalf at the **2026 Annual General Meeting of Shareholders on Tuesday, April 28, 2026 at 2.00 p.m. in the form of an electronic meeting (“e-Meeting”, “e-AGM”) via the Zoom system**, which will be broadcast live from the Auditorium Room, 21st floor of GMM Grammy Place, located at No. 50, Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok, according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020) and other related laws or regulations or at any adjournment thereof to any other date, time and venue.

4. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I/we appoint my/our proxy to cast vote according to my/our intention in the following manner:

วาระที่ 1 **รับทราบรายงานผลการดำเนินงานประจำปี 2568 และรายงานประจำปี 2568 (แบบ 56-1 One Report) ของบริษัทฯ**
Agenda 1 **To acknowledge the Company's 2025 operational results and the 2025 Annual Report (Form 56-1 One Report).**

วาระนี้ไม่ต้องออกเสียงลงคะแนนเนื่องจากการแจ้งให้ผู้ถือหุ้นรับทราบ

This agenda does not require any vote as this is to inform the shareholders for acknowledgement.

วาระที่ 2 **พิจารณาอนุมัติงบการเงินประจำปีสิ้นสุดวันที่ 31 ธันวาคม 2568**
Agenda 2 **To consider and approve the financial statements for the year ended 31 December 2025.**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____

วาระที่ 3 **พิจารณาอนุมัติงดจัดสรรเงินกำไรสุทธิประจำปี 2568 ส่วนหนึ่งไว้เป็นทุนสำรองตามกฎหมาย และ งดจ่ายเงินปันผลจากผลการดำเนินงานปี 2568**

Agenda 3 **To consider and approve the omission of the appropriation of the 2025 net profit as statutory reserve and the omission of dividend payment from the 2025 operational results.**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____

วาระที่ 4 **พิจารณาอนุมัติแต่งตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ ประจำปี 2569**

Agenda 4 **To consider and approve the appointment of directors in replacement of those who must retire by rotation for the year 2026.**

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เลือกกรรมการ**ทั้ง 3 ท่าน** ตามที่เสนอ

Vote for **all 3 directors** who are propose by the Company.

เลือกกรรมการเป็นรายบุคคล

Vote for a certain director.

(1) **นายไพบูลย์** **ดำรงชัยธรรม**

Mr. Paiboon Damrongchaitham

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____

(2) **นางสาวบุษบา** **ดาวเรือง**

Miss Boosaba Daorueng

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____

(3) **นายกิตติศักดิ์** **ช่วงอรุณ**

Mr. Kittisak Chuang-a-roon

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed_____

Disagreed_____

Abstained_____

วาระที่ 5 **พิจารณาอนุมัติการแก้ไขเพิ่มเติมรายชื่อและอำนาจกรรมการผู้มีอำนาจลงนามผูกพันบริษัท**
Agenda 5 **To consider and approve the amendment to the authorized directors who can sign to bind the Company.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 6 **พิจารณาอนุมัติกำหนดค่าตอบแทนคณะกรรมการบริษัทและคณะกรรมการชุดย่อย ประจำปี 2569**
Agenda 6 **To consider and approve the remunerations of the Board of Directors and subcommittees for the year 2026.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 7 **พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชี ประจำปี 2569**
Agenda 7 **To consider and approve the appointment of the auditors and the determination of the audit fee for the year 2026.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

วาระที่ 8 **พิจารณาเรื่องอื่นๆ (ถ้ามี)**
Agenda 8 **To consider other matters. (if any)**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Agreed _____ Disagreed _____ Abstained _____

5. การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้น ไม่ถูกต้อง และไม่ใช้เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Casting of the vote by my/our Proxy for any agenda which is not in accordance with this Proxy Form shall be deemed an incorrect vote and is not my/our vote as the shareholder.
6. ในกรณีที่ข้าพเจ้าไม่ได้ระบุมติหรือลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใด นอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

If I/we have not indicated my/our vote in any agenda, or the indicated vote is unclear, or if the Meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, my/our proxy shall have the right to consider and cast votes on my/our behalf in all respects as deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any lawful act performed by my/our proxy in this Meeting, except in the case that my/our Proxy does not cast the votes as specified in the Proxy Form, shall be deemed as my/our own act in all respects.

ลงชื่อ _____	ผู้มอบฉันทะ	ลงชื่อ _____	ผู้รับมอบฉันทะ
Signature (_____)	Proxy Grantor	Signature (_____)	Proxy Holder

ลงชื่อ _____	ผู้มอบฉันทะ	ลงชื่อ _____	ผู้รับมอบฉันทะ
Signature (_____)	Proxy Grantor	Signature (_____)	Proxy Holder

หมายเหตุ:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคน เพื่อแยกการลงคะแนนเสียงได้
2. วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
3. ในกรณีที่ส่ววาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Remarks:

1. The shareholder assigning the Proxy must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.
2. For agenda relating to election of directors, the election may be for the entire group of directors or each individual director.
3. In case the Meeting considers any matters other than those specified above, the shareholder may mark additional statement in the regular continued list attached to the Proxy Form B.

**ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ข
Regular Continued Proxy Form B**

**การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน)
Authorization on Behalf of the Shareholder of GMM Grammy Public Company Limited**

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ ("e-Meeting", "e-AGM") โดยใช้ระบบ Zoom ซึ่งจะถ่ายทอดสด ณ ห้อง Auditorium ชั้น 21 เลขที่ 50 อาคารจีเอ็มเอ็ม แกรมมี่ เฟลส ถนนสุขุมวิท 21 (อโศก) แขวงคลองเตยเหนือ เขตวัฒนา กรุงเทพฯ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎหมายหรือกฎระเบียบอื่น ๆ ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders on Tuesday, April 28, 2026 at 2.00 p.m., in the form of an electronic meeting ("e-Meeting", "e-AGM") via the Zoom system, which will be broadcast live from the Auditorium Room, 21st floor of GMM Grammy Place, located at No. 50, Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok, according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020) and other related laws or regulations or at any adjournment thereof to any other date, time and venue

วาระที่ _____ เรื่อง : _____

Agenda Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

วาระที่ _____ เรื่อง : _____

Agenda Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

วาระที่ _____ เรื่อง : **เลือกตั้งกรรมการ (ต่อ)**

Agenda Subject:

(1) ชื่อกรรมการ _____

Director's name

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

(2) ชื่อกรรมการ _____

Director's name

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

(3) ชื่อกรรมการ _____

Director's name

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Agreed _____

Disagreed _____

Abstained _____

ข้าพเจ้าขอรับรองว่ารายการในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข ถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I/We certified that the information contained in this Regular Continued Proxy Form B is complete and true.

ลงชื่อ _____
Signature (_____)

ผู้มอบฉันทะ
Proxy Grantor

ลงชื่อ _____
Signature (_____)

ผู้รับมอบฉันทะ
Proxy Holder

ลงชื่อ _____
Signature (_____)

ผู้มอบฉันทะ
Proxy Grantor

ลงชื่อ _____
Signature (_____)

ผู้รับมอบฉันทะ
Proxy Holder

แบบหนังสือมอบฉันทะ แบบ ค
Proxy Form C

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียนในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

(For foreign shareholders who have custodians in Thailand only)

1. ข้าพเจ้า _____ I/We _____ ที่อยู่ _____ Address _____ สัญชาติ _____ Nationality _____	เขียนที่ _____ Written at _____ วันที่ _____ เดือน _____ พ.ศ. _____ Date Month Year	เลขทะเบียนผู้ถือหุ้น Shareholders' Registration No.
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ในฐานะผู้ประกอบการธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ _____
As the Custodian of _____
ซึ่งเป็นผู้ถือหุ้นของ บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน) ("บริษัทฯ")
Being a shareholder of GMM Grammy Public Company Limited ("the Company")

โดยถือหุ้นสามัญจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
holding the Ordinary share in amount of _____ shares, and eligible for _____ votes

2. ขอมอบฉันทะให้ (มอบฉันทะได้เพียง 1 คน) (สามารถมอบฉันทะให้กรรมการอิสระของบริษัทโดยมีรายละเอียดตามสิ่งที่ส่งมาด้วย 5)
Hereby appoint (May grant proxy to the Company's Independent Director of which details as in Enclosure 5)

นายวิฑิต ลิ้นตุพงษ์ / นายสัญญาลักษณ์ ชัยขจรวัฒน์ / นางณิชชา จิระเมธธนกิจ / นายณัฐวุฒิ พิงเจริญพงศ์
Mr. Vithit Leenutaphong / Mr. Sunyaluck Chaikajornwat / Mrs. Nidcha Jirametthanakij / Mr. Nattavudh Pungcharoenpong

<input type="checkbox"/>	กรรมการอิสระ (โปรดเลือกเพียง 1 ท่าน) _____ อายุ _____ ปี Independent Director (please choose only one) _____ Age Years
	อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____ Address Road Sub-District
	อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ District Province Zip Code
<input type="checkbox"/>	นาย / นาง / นางสาว _____ อายุ _____ ปี Mr. / Mrs. / Miss _____ Age Years
	อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____ Address Road Sub-District
	อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ District Province Zip Code
<input type="checkbox"/>	นาย / นาง / นางสาว _____ อายุ _____ ปี Mr. / Mrs. / Miss _____ Age Years
	อยู่บ้านเลขที่ _____ ถนน _____ ตำบล / แขวง _____ Address Road Sub-District
	อำเภอ / เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____ หรือ District Province Zip Code

คนหนึ่งคนเดียว เป็นตัวแทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ ("e-Meeting", "e-AGM") โดยใช้ระบบ Zoom ซึ่งจะถ่ายทอดสด ณ ห้อง Auditorium ชั้น 21 เลขที่ 50 อาคารจีเอ็มเอ็ม แกรมมี่ เพลส ถนนสุขุมวิท 21 (อโศก) แขวงคลองเตยเหนือ เขตวัฒนา กรุงเทพฯ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎหมายหรือกฎระเบียบอื่นๆ ที่เกี่ยวข้อง หรือที่จะฟังเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Tuesday, April 28, 2026 at 2.00 p.m. in the form of an electronic meeting ("e-Meeting", "e-AGM") via the Zoom system, which will be broadcast live from the Auditorium Room, 21st floor of GMM Grammy Place, located at No. 50, Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok, according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020) and other related laws or regulations or at any adjournment thereof to any other date, time and venue.

3. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี ดังนี้
I/we appoint my/our proxy to cast vote according to my/our intention in the following manner:

- มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือ และมีสิทธิออกเสียงลงคะแนนได้
Appoint my/our proxy for all shares held and eligible to cast votes.
- มอบฉันทะบางส่วน คือ หุ้นสามัญ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง
Appoint my/our proxy for partial shares of: Ordinary share _____ shares, eligible for _____ votes

4. ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี ดังนี้
I/we appoint my/our proxy to cast vote according to my/our intention in the following manner:

วาระที่ 1 **รับทราบรายงานผลการดำเนินงานประจำปี 2568 และรายงานประจำปี 2568 (แบบ 56-1 One Report) ของบริษัทฯ**
Agenda 1 **To acknowledge the Company's 2025 operational results and the 2025 Annual Report (Form 56-1 One Report).**

วาระนี้ไม่ต้องออกเสียงลงคะแนนเนื่องจากการแจ้งให้ผู้ถือหุ้นรับทราบ
This agenda does not require any vote as this is to inform the shareholders for acknowledgement.

วาระที่ 2 **พิจารณาอนุมัติงบการเงินประจำปีสิ้นสุดวันที่ 31 ธันวาคม 2568**
Agenda 2 **To consider and approve the financial statements for the year ended 31 December 2025.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ 3 **พิจารณาอนุมัติงดจัดสรรเงินกำไรสุทธิประจำปี 2568 ส่วนหนึ่งไว้เป็นทุนสำรองตามกฎหมาย และ งดจ่ายเงินปันผลจากผลการดำเนินงานปี 2568**
Agenda 3 **To consider and approve the omission of the appropriation of the 2025 net profit as statutory reserve and the omission of dividend payment from the 2025 operational results..**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ 4 **พิจารณาอนุมัติแต่งตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระประจำปี 2569**
Agenda 4 **To consider and approve the appointment of directors in replacement of those who must retire by rotation for the year 2026**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เลือกกรรมการ **ทั้ง 3 ท่าน** ตามที่เสนอ
Vote for **all 3 directors** who are proposed by the Company
- เลือกกรรมการเป็นรายบุคคล
Vote for a certain director.

- (1) นายไพบูลย์ ดำรงชัยธรรม
Mr. Paibooni Damrongchaitham
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes
- (2) นางสาวบุษบา ดาวเรือง
Miss Boosaba Daorueng
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes
- (3) นายกิตติศักดิ์ ช่วงอรุณChuang-a-roon
Mr. Kittisak
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ 5 **พิจารณาอนุมัติการแก้ไขเพิ่มเติมรายชื่อและอำนาจกรรมการผู้มีอำนาจลงนามผูกพันบริษัท**
Agenda 5 **To consider and approve the amendment to the authorized directors who can sign to bind the Company.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ 6 **พิจารณาอนุมัติกำหนดค่าตอบแทนคณะกรรมการบริษัทและคณะกรรมการชุดย่อยประจำปี 2569**
Agenda 6 **To consider and approve the remunerations of the Board of Directors and subcommittees for the year 2026.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ 7 **พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569**
Agenda 7 **To consider and approve the appointment of the auditors and the determination of the audit fee for the year 2026.**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.
- เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ 8 พิจารณาเรื่องอื่นๆ (ถ้ามี)

Agenda 8 To consider other matters (if any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

The proxy holder shall vote according to my / our following instruction.

เห็นด้วย _____ เสียง
Agreed _____ votes

ไม่เห็นด้วย _____ เสียง
Disagreed _____ votes

งดออกเสียง _____ เสียง
Abstained _____ votes

5. การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้น ไม่ถูกต้อง และไม่ใช้เป็น การลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Casting of the vote by my/our Proxy for any agenda which is not in accordance with this Proxy Form shall be deemed an incorrect vote and is not my/our vote as the shareholder.

6. ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใด นอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
If I/we have not indicated my/our vote in any agenda, or the indicated vote is unclear, or if the Meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, my/our proxy shall have the right to consider and cast votes on my/our behalf in all respects as deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any lawful act performed by my/our proxy in this Meeting, except in the case that my/our Proxy does not cast the votes as specified in the Proxy Form, shall be deemed as my/our own act in all respects.

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

หมายเหตุ:

- หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
- หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
 - หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
 - หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจ คัสโตเดียน (Custodian)
- ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
- วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
- ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ

Remarks:

1. This Proxy Form C. is used only in case of shareholder whose name appears in the registration book as a foreign investor and has appointed a Custodian in Thailand as a custodian.
2. Evidence which must be attached with the Proxy are:
 - (1) Power of attorney from shareholder assigning the custodian to execute the proxy on his/her behalf.
 - (2) A document confirming that the custodian has the permission to conduct the custodian business.
3. The shareholder assigning the Proxy must authorize only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies to vote separately.
4. For agenda relating to election of directors, the election may be for the entire group of directors or each individual director.
5. In case the Meeting considers any matters other than those specified above, the shareholder may mark additional statement in the regular continued list attached to the Proxy Form C.

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค
Regular Continued Proxy Form C

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน)

Authorization on Behalf of the Shareholder of GMM Grammy Public Company Limited

ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันอังคารที่ 28 เมษายน 2569 เวลา 14.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ (“e-Meeting” , “e-AGM”) โดยใช้ระบบ Zoom ซึ่งจะถ่ายทอดสด ณ ห้อง Auditorium ชั้น 21 เลขที่ 50 อาคารจีเอ็มเอ็ม แกรมมี่ เพลส ถนนสุขุมวิท 21 (อโศก) แขวงคลองเตยเหนือ เขตวัฒนา กรุงเทพมหานคร ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 และกฎหมายหรือกฎระเบียบอื่น ๆ ที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders on Tuesday, April 28, 2026 at 2.00 p.m., in the form of an electronic meeting

(“e-Meeting” , “e-AGM”) via the Zoom system, which will be broadcast live from the Auditorium Room, 21st floor of GMM Grammy Place, located at No. 50, Sukhumvit 21 Road (Asoke), Khlong Toei Nuea, Wattana, Bangkok, according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020) and other related laws or regulations or at any adjournment thereof to any other date, time and venue

วาระที่ _____ เรื่อง : _____
Agenda Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ _____ เรื่อง : _____
Agenda Subject:

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
The proxy holder shall vote independently as to his/her consideration.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
The proxy holder shall vote according to my / our following instruction.

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

วาระที่ _____ เรื่อง : **เลือกตั้งกรรมการ (ต่อ)**
Agenda Subject:

(1) ชื่อกรรมการ _____
Director's name

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

(2) ชื่อกรรมการ _____
Director's name

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

(3) ชื่อกรรมการ _____
Director's name

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Agreed _____ votes Disagreed _____ votes Abstained _____ votes

ข้าพเจ้าขอรับรองว่ารายการในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค ถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I/We certified that the information contained in this Regular Continued Proxy Form C is complete and true.

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

ลงชื่อ _____ ผู้มอบฉันทะ ลงชื่อ _____ ผู้รับมอบฉันทะ
Signature (_____) Proxy Grantor Signature (_____) Proxy Holder

แบบแจ้งความประสงค์เข้าร่วมประชุมสามัญผู้ถือหุ้นประจำปี 2569 ผ่านสื่ออิเล็กทรอนิกส์

Registration form for attending the 2026 AGM via Electronic Media (e-AGM)

วันที่.....เดือน.....พ.ศ.....
Date Month Year

(1) ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....
I/We, Identification Card/Passport number
สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....
Nationality Residing at No. Road Sub district
อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท จีเอ็มเอ็ม แกรมมี่ จำกัด (มหาชน)
Being a shareholder of GMM Grammy Public Company Limited

เลขทะเบียนผู้ถือหุ้น..... โดยถือหุ้นรวมทั้งสิ้น หุ้น
Shareholders' Registration No. Holding the total amount of shares

ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์ สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569 (e-AGM)

I would like to attend the 2026 Annual General Meeting of Shareholders via electronic media (e-AGM)

เข้าร่วมประชุมด้วยตัวเองผ่านสื่ออิเล็กทรอนิกส์ (e-AGM)
Self-Attend meetings via electronic media (e-AGM)

มอบฉันทะให้ (นาย/นาง/นางสาว)..... ได้เข้าร่วมประชุมดังกล่าว
Proxy to attend the meeting.

(3) ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM)

Please send the Link to join the meeting via electronic media (e-AGM) by below email

อีเมล.....(โปรดระบุ)

e-Mail Please fill in the blank.

โทรศัพท์มือถือ.....(โปรดระบุ)

Mobile Number Please fill in the blank.

(3.1) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามสิ่งที่ส่งมาด้วย 7 วิธีการเข้าร่วมประชุม ภายในวันที่ 20 เมษายน 2569

Please submit the required document per an Enclosure 7. by April 20, 2026

(3.2) เมื่อได้รับการยืนยันตัวตน บริษัทฯ จะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมฯ ไปยังอีเมลที่ท่านได้ระบุไว้

Once you have verified, the company will send the Link to join the meeting via email

(3.3) ในวันประชุมผู้ถือหุ้นจะต้องเตรียม เลขบัญชีผู้ถือหุ้น และเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม e-AGM

Please prepare your Account Number and your Identification Card Number for log in the e-AGM meeting.

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder
(.....)



GMM Grammy Public Company Limited

**50 GMM Grammy Place, Sukhumvit 21 Rd (Asoke),
Khlongtoeinuea, Wattana, Bangkok 10110, Thailand**

Tel: (66) 2669-9000